# Berkeley Graduate Division



December 10, 2018

#### **EXECUTIVE VICE CHANCELLOR AND PROVOST PAUL ALIVISATOS**

RE: Final Report of the Working Group on Campus Policy Governing PDST for Concurrent Degree Programs

Dear EVCP Alivisatos,

On behalf of the members of the Working Group on Campus Policy Governing PDST for Concurrent Degree Programs, it is my pleasure to submit the final report. Working group members undertook their charge with a commitment to find equitable, rational, and reasonable solutions that would provide consistency and transparency across concurrent degree programs while allowing for flexibility for individual programs.

I would like to acknowledge the contributions of Hugh Graham, co-chair of this group. Hugh left UC Berkeley in late October, but his contributions were fundamental to the group's ability to explore different models and develop recommendations. Members are fortunate that Jennifer Sang, assistant dean for finance and administration in the College of Environmental Design, was able and willing to provide additional guidance on financial policy and operations in the wake of Hugh's departure. Members also benefitted from the participation of Shivani Bhatia, assistant dean and chief financial officer of Berkeley Law, in some meetings.

We hope that the report and recommended policy lead to clear guidance on how to assess PDST for concurrent degree programs at Berkeley for students, faculty, and staff.

Sincerely,

Assistant Dean for Academic Affairs

**Graduate Division** 

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CC: Working Group Members

Fiona Doyle, Vice Provost for Graduate Studies and Dean of the Graduate Division Rosemarie Rae, Vice Chancellor and Chief Financial Officer
Henry Brady, Dean, Goldman School of Public Policy
Erwin Chemerinsky, Dean, Berkeley Law
Laura Tyson, Interim Dean, Haas School of Business
Jennifer Wolch, Dean, College of Environmental Design
Walter Wong, University Registrar, Office of the Registrar

# Final Report of the Working Group on Campus Policy Governing PDST for Concurrent Degree Programs

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Final Report of the Working Group on Campus Policy Governing PDST for Concurrent Degree Programs

## **Summary of Recommendations**

- 1. Adopt a model of assessing Professional Degree Supplemental Tuition (PDST) for concurrent degree programs (CDPs) based on the following: students will be assessed the entire PDST of any program that charges it (e.g., two years of MBA PDST and two years of MPH PDST), but only pay tuition and non-resident supplemental tuition (NRST) for the semesters in which they enroll. Deans of individual programs who do not wish to charge this full amount can offer a lower PDST than the amount for the entire program. This needs to be done in consultation with the dean of the other program.
- 2. All students enrolled in the same CDP should pay the same amount of PDST fees, regardless of when they enroll in it.
- 3. Standardize when students may enroll in a CDP during their academic career.
- 4. Implement the new financial model (following appropriate consultation and approval) in Fall 2020. Follow existing campus practice and grandfather students who are currently enrolled in approved CDPs. Eliminate the reduction in PDST for students who are not enrolled in approved CDPs as of Fall 2019 (following appropriate consultation, approval, and communication).
- 5. Program the split of PDST revenue due to each program into the Student Information System (this must be done as a percentage).
- 6. Post a fee schedule for all CDPs on the Office of the Registrar's website annually.

#### Introduction

Concurrent degree programs are a combination of two approved master's degree programs in which a limited number of units may be used in common to reduce the time needed to earn both degrees. They generally entail an integrated curriculum and capstone element. For these reasons, the CDP is considered to be a distinct academic program that differs from the individual programs that comprise the CDP.

The Berkeley campus offers almost 30 different concurrent degree programs (<a href="https://grad.berkeley.edu/programs/concurrent-degree-programs/">https://grad.berkeley.edu/programs/concurrent-degree-programs/</a>). However, only about 16 of the CDPs have students enrolled in them and total enrollment across all CDPs was slightly more than 100 students in Fall 2018 (most CDPs enroll only a handful of students; see Appendix B for enrollment numbers). Neither the Regents nor UCOP have established a policy governing how PDST should be assessed for CDPs. Thus, while the campus has established guidelines for approving a CDP (<a href="https://grad.berkeley.edu/program-proposals/concurrent/">https://grad.berkeley.edu/program-proposals/concurrent/</a>), it does not have a standard model or methodology for assessing PDST for CDPs, which has led to a variety of practices on campus.

The most common practice is that if the two programs that comprise a CDP charge PDST, then the campus assesses students the higher of the two PDSTs for all terms of the CDP. Deans then negotiate a split in PDST revenues between the two programs. This practice has had the unintended effect of creating an incentive for students to

enroll in one program for a semester, withdraw from it, and then enroll in the other program during another semester, so that they are charged different PDST levels for different semesters. In addition, there is not a clear rationale for charging this PDST. Finally, this practice results in an inaccurate academic record since these students are not enrolled in an official CDP in the Student Information System (SIS) (see Appendix B for the number of students who are enrolled in the two degree programs of a CDP, but are not officially enrolled in the CDP itself).

Another practice has evolved for cases in which one program of a CDP charges PDST and the other does not (i.e., an academic master's program that is combined with a professional master's program). In those cases, students are charged 80% of the PDST for each term of their studies. The lack of campus policy on the assessment of PDST for CDPs has meant that this practice has been extended to students who enroll in an academic and in a professional master's program that are not part of an approved CDP; those students are only charged 80% of the PDST when they should be charged the full PDST.

Another problem that the working group identified is the cost inequity that can occur when students enroll in a given CDP at different points in time in their academic career. Some students may enroll in a CDP when they matriculate, while others may matriculate into a single degree program and enroll in the CDP after the first or second semester. Students are charged the PDST for the program in which they are enrolled each semester. Students who matriculates into a program with a low (or no) PDST and then join the CDP at a later point can pay significantly less in PDST costs than students who matriculated into the CDP. In other words, students who enroll in a CDP when they matriculate can pay significantly more in total PDST for the same degrees than those who enroll later.

In seeking a solution to these problems, the working group investigated practices at other UCs. Members discovered that in the absence of systemwide policy, practice varies across campuses and there was not a model that UCB could adopt. Consequently, working group members and staff in the Graduate Division developed their own models for consideration.

In developing a model for assessing PDST for CDPs and related recommendations, working group members met eight times and consulted with finance leads in units that were not represented on the working group (e.g., School of Public Health, College of Engineering). The goal was to ensure the broadest possible consultation and consensus on the proposed financial model. Members also consulted with UCOP's Office of Budget Analysis and Planning to ensure compliance with Regental PDST policy and UCOP guidelines.

If the working group's recommendations are accepted, members recognize that questions may arise as they are implemented. Those questions should be directed to the Office of the Chief Financial Officer, who can work with the Office of the Registrar (OR) and other offices to resolve them.

### Recommendations

1. Financial Model for Assessing PDST and Sharing Revenue Between Departments
The working group explored various financial models to address the concerns raised by current practices and ensure that any new model would address the core guiding principles identified by the group (outlined in the "Guiding Principles" section below).

After exploring models that calculated blended PDST rates based on the length of program and number of units, as well as adding discounts and service premiums, the group developed a model in which both programs' PDST (i.e., the total PDST students would pay if they completed each degree separately) are charged to students over the course of the CDP via an "effective PDST rate", along with any tuition and NRST for the length of the CDP (i.e., the time spent on campus). In essence, CDP students pay the full PDST for both programs, but ultimately pay less for earning both degrees because they are enrolled for fewer semesters and thus pay less tuition and NRST than if they had completed the programs separately. Ultimately, each school/program will receive the full amount of the PDST, which is reasonable since students will receive access to the courses and support services of both programs while they are enrolled in the CDP.1

This model is referenced as A1 in the sample calculation for the Master of City Planning and Master of Public Health (MCP-MPH) CDP below. It is compared with Model A, in which the two programs are completed separately, and Model B, which is the current practice of charging the student the higher PDST.

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<sup>&</sup>lt;sup>1</sup> The working group recognizes that there may be students who do not complete the CDP in the expected time. Those students should consult with their programs to request a waiver or fee adjustment as appropriate, since they would have paid full PDST for both programs in the CDP allotted time.

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						% pricetag	vs. Mode	el A			81.2%	PDST CDP to	tal			\$	26,37
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It should be noted that the recommended Model A1 still represents a lower cost than that of completing the two degrees separately, but does become a slight increase from current practice in most cases. A summary of the comparisons can be found in Appendix C. In general, Model A1 is on average 86% of the cost of Model A for residents and 81% for non-residents. Model A1 is on average 6% higher in cost than Model B for residents and 3% for non-residents.

The working group determined that A1 was the best default model, as it essentially met the goals and guiding principles that the members agreed upon. Since different programs/schools may have different goals with respect to enrollment and PDST, Model A1 offers the ability to be customized as well. The total cost can be customized based on agreement between the two deans in the CDP. Our recommendation is that programs/schools decide on whether they will follow the default of charging the full PDST or if they will lower the PDST in any way. If a program/school wants to charge less than the full PDST, then the decision should be discussed with the CDP partner so that there is an agreed upon strategy. OR would need to be notified of any PDST changes to update the schedule of fees, as well as the programming of fees in SIS (see "6. Posting Fee Schedule on the Office of the Registrar's Website" below).

Even though UCOP does not have a policy on charging PDST for CDPs, members wanted to ensure that the proposed model was consistent with existing policy. Working group members consulted with staff in UCOP's Office of Budget Analysis and Planning, who in turn consulted with other staff in UCOP, including staff in the Office of General Counsel. They affirmed that Model A1 is consistent with existing PDST policy and guidelines and raised no objections. They were unequivocal that the campus should not adopt a model in which the total PDST revenue collected from CDP students exceeds the total PDST revenue that would have been collected had they pursued the two degrees separately (i.e., more than the total PDST of the individual programs combined).

# 2. Assess All Students Enrolled in the Same CDP the Same Amount of PDST, Regardless of When They Enrolled In It

One of the principles the working group strongly endorsed was that of ensuring students pay the same PDST amount for a CDP, regardless of when they add the second degree. As noted earlier, current practice allows students to enroll in CDPs at various points during their academic career at UCB, which means that different students may pay different amounts for the same CDP degrees (i.e., it is less expensive for those who add the CDP later). The working group agreed that all students who enroll in a CDP should pay the same total amount, regardless of when they enroll in that CDP. Such a practice would also ensure that schools receive the funds they need to provide services to those students, who are in their program over a longer period and receiving services during that time (whereas, the discount in tuition and NRST is justified in a CDP, as students would only pay for campus services while they are actually on campus).

Model A1 with effective PDST rates also accommodates effective rates for students who add CDPs at various points during their academic career by programming degree tracks into SIS. The example below illustrates the implementation of effective rates for the different tracks (i.e., when the student added the CDP) to yield the same PDST cost for the two degrees.

- 1. MCP-MPH CDP Track 1: Student (resident) enters CDP upon UCB matriculation
  - Effective PDST rate per Model A1 = \$5245/semester
  - CDP Length = 6 semesters
  - Total PDST = \$31,472 (\$13,892 to MCP; \$17,580 to MPH)

• Each semester, 44.1% of PDST goes to MCP and 55.9% goes to MPH to get to total PDST at end of CDP.

# 2. MCP-MPH CDP Track 2: Student (resident) enters CDP 1 year into MCP program

- PDST paid in year 1 to MCP = \$3473 x 2 semesters = \$6946
- CDP Length = 6 semesters
- Total PDST = \$31,472 (\$13,892 to MCP; \$17,580 to MPH)
- Effective PDST rate in years 2 and 3 = \$31,472 \$6946 = \$24,526/4 semesters = \$6131.5/semester
- In years 2 and 3, MCP gets 28.3% of PDST and MPH gets 71.7% of PDST to get to total PDST at end of CDP.

The working group recommends adopting PDST effective rates in different program tracks in order to ensure that those students who add CDPs at various points in their academic career are charged the same PDST amount. It is incumbent upon each program in a CDP to ensure that the formula and rates for each program are accurate, as well as communicate with OR to ensure proper SIS programming (see "5. Automating PDST Revenue Split Between Programs").

## 3. Standardization of When Students May Enroll in a CDP

The working group recommends standardizing when students may enroll in a CDP. Currently, students can matriculate into a CDP or they can matriculate into a single degree program and enroll in the CDP at a later point. The restrictions on when students can add a CDP vary widely between units. Limiting the entry points eliminates confusion and makes tracking student progress feasible. It supports and enables the previous recommendation of ensuring that students pay the same PDST amount for a CDP regardless of when enroll in the CDP by setting a limited number of possible tracks.

Therefore, the working group recommends that all CDPs be required to opt into one of two standards.

1. Students can join a CDP by the fall of their "N-1" year where N = the length in years of the CDP. N is rounded up—e.g. for a 2.5 year (5 semester) program, N=3.

If students matriculate into a single degree, they can only enroll in a CDP in the fall semester of their second year (for CDPs of 2.5 to 3 years) or the fall semester of their third year (for CDPs of 3.5 to 4 years). Accordingly, students would need to apply to the second program of the CDP in the fall of their N-2 year.

2. Students must matriculate into the CDP. They cannot matriculate into one of the component degrees and then later add the CDP. At present, the Master of Business Administration-Master of Public Health (MBA-MPH) is the only known example of a CDP that requires students to matriculate into the CDP.

CDPs that do not explicitly opt into option 2 should be assigned option 1 by default.

## 4. Phasing Out Existing Practices

In light of different groups currently considering campus financial reform, which could impact implementation of our recommended model (should it be adopted), members suggest that the campus aim for a Fall 2020 implementation date. This will have the advantage of allowing for sufficient coordination with affected units and staff who will implement these changes, as well as communication with students.

The working group recommends that the campus follow past practice and assess all new students the effective PDST rate when it goes into effect, but manually add waivers for students who started the CDP prior to implementation of the new financial model. Given the small size of the population, these adjustments can be made manually by OR in consultation with the units.

The working group also recommends that students who enroll in a combination of academic and PDST programs that are not approved as a CDP should no longer be offered a 20% reduction in PDST. CDPs represent an approved reduction in units and integrated curriculum required to graduate with two different degrees. Students who opt to earn a second degree that charges PDST but is not part of a CDP should be assessed the full PDST.

The 20% reduction in PDST for these students can be eliminated as early as Fall 2019, but working group members recognize that campus administration will need to communicate this change to affected programs, and that those programs will in turn need to communicate with their students. Programs can request that affected students have part of their PDST manually waived or offset.

### 5. Automating PDST Revenue Split Between Programs

Working group members learned that it is possible to program into SIS a revenue split between two programs as long as the split is done by percentage. This would significantly ease an administrative burden of CDPs by automating a process that is currently handled by staff in CDP units and can lead to errors. For example, the Haas School of Business and the School of Public Health (SPH) could ask that the PDST revenue split for their CDP be based on each program's percentage of the total PDST, rather than having PDST revenue directed to Haas, which then has to determine the split with Public Health and manually transfer those funds to SPH. This process requires staff to manually check each student's bill, coordinate with the other unit, and process the transfers.

### 6. Posting Fee Schedule on the Office of the Registrar's Website

In response to reports that students and staff are often frustrated by the lack of transparency regarding the PDST that each CDP will charge, group members also recommend that the fee schedule for each CDP be posted on OR's website annually. Each CDP would be responsible for reporting its PDST to OR. OR would then upload a single document to ensure transparency for the PDST charged for each CDP.

## **Guiding Principles**

Before developing different models, working group members articulated a set of principles that everyone agreed would guide them in the selection of an optimal model. These guiding principles represent what members believe a new model should provide students, staff, and programs. Members agreed that the model that is recommended should reflect all of these principles.

- PDST assessments should be based on a clear, reasonable methodology.
- Fees can be explained clearly to students.
- Transparency of equity and fairness to students in how PDST is assessed (e.g., students earning same degrees should be charged the same fees).
- Cost of CDP should be less expensive than earning degrees separately (i.e., CDPs should reflect a lower cost).
- Programs should be made financially whole, with revenue commensurate to costs, recognizing that CDP students utilize services offered by both degree programs.<sup>2</sup>
- Revenue sharing between schools/programs should be fair and automated through pro-rating of fees in SIS.
- Minimize administrative burden; simplify and reduce the possibility of error.
- Programs should take ownership of their CDPs in terms of operations as much as possible.
- Students should be enrolled in an academic plan for their CDP (and not switch back-and-forth between programs) to ensure consistency with academic policies and the integrity of academic records.

### Administrative and workload challenges for CDP departments

Despite the relatively few CDP students across the campus, and modest numbers in most CDPs (see Appendix B), the workload of advising, administrative oversight, and financial management of CDPs is substantial. An academic advisor for CDP students must be familiar with both programs and their individual and mutual requirements. Fees for the various CDPs are not clear, and the option for admission to a CDP rather than a stand-alone degree program is often not known to students until after arrival at Berkeley. The administrative costs for a CDP can be much higher than the sum of the two parts due to the need for precise course advisement, clear directions about costs and benefits of various degree plans, and in the high level of direct collaboration often required between the two programs to ensure that students are receiving appropriate academic advisement and commensurate administrative resources and opportunities related to the PDST costs.

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<sup>&</sup>lt;sup>2</sup> For example, the Haas School of Business dedicates portions of staff FTE to provide student services to CDP students, who are enrolled longer than students who are only earning the MBA (e.g., assistance with curriculum, registration, cohort and study team assignments, academic advising). CDP students also go through on-campus summer recruiting twice rather than once. Plus, all CDP students have full access to Haas's PDST-funded services (e.g., career, computing, and media services; a dedicated financial aid office; and general student services) every semester in which they are enrolled in the CDP.

Better marketing and application information from both partners in a CDP would partially ameliorate the problem of applicants not knowing about the CDP and would provide new students with better information about available options for adding a second master's degree at a reduced cost and time investment. Since departmental staff and faculty advise many more *potential* students than actually are matriculated, more effective training of staff and better online information to assist prospective applicants and their advisors would pay dividends in reducing the administrative burden of late admissions to a CDP.

## **Summary of Other Potential Models**

The working group considered a total of four different models based on various criteria. Upon discussion and evaluation against the guiding principles, members did not think that these models met the guiding principles as well as Model A1.

1. Blended PDST Rate by Length of Program (Model C): This methodology calculates a blended rate by pro-rating PDST by the number of semesters. See below for a sample detailed breakdown for the MCP-MPH. This model was not chosen, as members thought that proration by length of program was fairly subjective and most calculations resulted in even less money going back to programs compared to the current Model B, which would not make these CDPs financially viable for certain schools/programs.

Model C: Blended PDST (Pro-rate PDST levels by number of semesters)

			RES	IDEN	TS							NONE	RESID	ENTS			
	Res	ident								Nor	n-Resident						
	PDS	T levels	semesters							PD	OST levels	semesters					
	per s	emester	to degree		total	%				per	semester	to degree		total	%		
MCP	\$	3,473	4	\$	13,892	44%			МСР	\$	3,473	4	\$	13,892	44%		
MPH	\$	4,395	4	\$	17,580	56%			MPH	\$	4,395	4	\$	17,580	56%		
PDST non-0	CDP total			\$	31,472				PDST non-C	OP tot	al		\$	31,472			
÷ # non-CD	P semest	ters:	8	\$	3,934				÷ # non-CDf	seme	esters:	8	\$	3,934			
x # CDP ser	mesters:		6	\$	23,604				x # CDP sem	esters	5:	6	\$	23,604			
PDST CDP t	total			\$	23,604				PDST CDP to	tal			\$	23,604			
<b>GP Tuition</b>	\$	5,751	6	\$	34,506				GP Tuition	\$	5,751	6	\$	34,506			
TOTAL				\$	58,110				NRST	\$	6,123	6	\$	36,738			
									TOTAL				\$	94,848			
% pricetag	vs. Mode	el A			75.0%												
% pricetag	vs. Mode	el B (curre	ent)		95.5%				% pricetag v	s. Mo	del A			75.0%			
									% pricetag v	s. Mo	del B (curre	nt)		97.2%			
PDST CDP t	total			\$	23,604												
÷ CDP sem	esters				6				PDST CDP to	tal			\$	23,604			
PDST charg	ged per se	emester		\$	3,934				÷ CDP seme	sters				6			
									PDST charge	d per	semester		\$	3,934			
						compared to	Мс	odel A							compared to	Mo	
						% full PDST		Δ\$\$							% full PDST	_	Δ\$\$
PDST CDP -	- MCP sha	are	44%	\$	10,419	75%	\$	(3,473)	PDST CDP -	MCP s	hare	44%	\$	10,419	75%	\$	(3,473
PDST CDP -			56%	\$	13,185	75%	\$		PDST CDP -	MPH s	hare	56%	\$	13,185	75%	\$	(4,395
			2370	\$	23,604	, 0	Ť	.,,_,,,					\$	23,604			

2. Blended PDST Rate by Units (Model D & D1): Model D calculates a blended rate by pro-rating PDST by the number of units. See below for a sample detailed breakdown for the MCP-MPH. Members thought that this model had some merit since the delivery of units in a CDP has some correlation to instruction rendered by the PDST program, but the model failed to capture services delivered outside of the classroom, particularly since CDP students stay longer than non-CDP students. In addition, several CDPs have varying unit options based on different tracks and prerequisites, thereby making calculation by units complex and cumbersome. The ability of students to add CDPs at various points during their academic career further complicated use of this model.

Model D: Blended PDST (Pro-rate PDST levels by number of *units*)

			RESID	DENTS								NONRE	SIDEN	<u>ITS</u>			
	Re	sident	'							Non	-Resident						
	PD	ST levels	semesters			÷ non-CDP		ŚŚ		PD:	ST levels	semesters			÷ non-CDP		\$\$
		semester	to degree		total	units	n	er unit		per	semester	to degree		total	units	р	er unit
МСР	\$	3,473	4	Ś	13,892	48	\$	289	MCP	\$	3,473	4	\$	13,892	48	\$	28
MPH	\$	4.395	4	Ś	17,580	48	\$	366	MPH	\$	4,395	4	\$	17,580	48	\$	36
		.,		T .			T										
			x CDP			compared to	Мо	del A				x CDP			compared to	Mo	del A
	\$\$	per unit	units		total	% full PDST		Δ \$\$		55	per unit	units		total	% full PDST	IVIO	Δ \$\$
МСР	\$	289	36	\$	10,419	75%	\$	(3,473)	МСР	Ś	289	36	Ś	10,419	75%	Ś	(3,47
MPH	\$	366	42	\$	15,383	88%	\$	(2,198)	MPH	\$	366	42	\$	15,383	88%		(2,19
PDST CDP to	otal		semesters	\$	25,802				PDST CDP to	tal		semesters	\$	25,802			
GP Tuition	\$	5,751	6	\$	34,506				GP Tuition	\$	5,751	6	\$	34,506			
TOTAL		•		\$	60,308				NRST	\$	6,123	6	\$	36,738			
									TOTAL				\$	97,046			
% pricetag v	vs. Mod	el A			77.8%												
% pricetagy	s. Mod	el B (current	t)		99.1%				% pricetag v					76.7%			
									% pricetag v	s. Mode	el B (current	:)		99.4%			
PDST CDP to	otal			\$	25,802				PDST CDP to	tal			\$	25,802			
÷ CDP seme	esters				6				÷ CDP seme				7	6			
PDST charge	ed per s	emester		\$	4,300				PDST charge		emester		\$	4,300			
						compared to	Mo	del A	-						compared to	Mo	del A
						% full PDST		Δ\$\$							% full PDST		Δ\$\$
PDST CDP -	MCP sh	are	40%	\$	10,419	75%	\$	(3,473)	PDST CDP -	MCP sh	are	40%	\$	10,419	75%	\$	(3,47
PDST CDP -			60%	Ś	15,383	88%	\$		PDST CDP -	MPH sh	are	60%	\$	15,383	88%	\$	(2,19
				Ś	25,802		T	, ,,					\$	25,802			

To address the additional services that PDST supports in part, members explored Model D1, which is Model D with a service premium applied. See below for a sample detailed breakdown for the MCP-MPH with a service premium of 10%. In addition to the reasons listed above, this model was not chosen because it would be hard to defend an arbitrary service premium.

Model D1: Blended PDST (Pro-rate PDST levels by number of units with additional service premium)

				RES	IDENTS										NON	RESIDENTS				
	Re	sident										Non-	Resident							
	PDS	T levels	semesters			÷ non-CDP		\$\$				PDS	T levels	semesters			÷ non-CDP	\$\$		
	per s	emester	to degree		total	units		per unit				per s	emester	to degree		total	units	per unit		
МСР	Ś	3,473	4	Ś	13,892	48	\$	289			МСР	\$	3,473	4	\$	13,892	48	\$ 289		
MPH	\$	4,395	4	\$	17,580	48	\$	366			МРН	\$	4,395	4	\$	17,580	48	\$ 366		
			x CDP			+ premium:	С	ompared to	Mo	del A										
	\$\$ 1	per unit	units		total	10%	%	full PDST		Δ\$\$	-	- 44		x CDP			+ premium: 10%	compared to	Mo	
МСР	\$	289	36	\$	10,419	\$ 11,461		83%	\$	(2,431)	MCP	\$\$1	per unit 289	units	\$	total		% full PDST 83%	^	Δ \$\$
MPH	Ś	366	42	Ś	15,383	\$ 16,921		96%	Ś	(659)	MPH	è	366	36 42	\$	10,419 15.383		96%	\$	(2,431 (659
PDST CDP to	otal		semesters	ľ		\$ 28,382					PDST CDP to	Ų	300	semesters	->	15,383	\$ 16,921	96%	\$	(655
GP Tuition	Ś	5,751	6			\$ 34,506					GP Tuition	Ś	5.751	6			\$ 34,506			
TOTAL		-,				\$ 62,888					NRST	Ġ	6.123	6			\$ 36,738			
											TOTAL	, , , , , , , , , , , , , , , , , , ,	0,123				\$ 99,626			
% pricetag v	s. Mode	el A				81.2%					10.012									
% pricetag v	s. Mode	l B (current	t)			103.3%					% pricetag v	s. Mode	el A				78.8%			
,			•								% pricetag v	s. Mode	l B (current	t)			102.1%			
PDST CDP to	otal					\$ 28,382														
÷ CDP seme	sters					6					PDST CDP to	tal					\$ 28,382			
PDST charge		emester				\$ 4,730					÷ CDP seme	sters					6			
											PDST charge	d per se	emester				\$ 4,730			
							С	ompared to	Мо	del A									L	
							%	full PDST		Δ\$\$	-							compared to	Mo	
PDST CDP -	MCP sha	are			40%	\$ 11,461		83%	\$	(2,431)	PDST CDP - I	ACD -b-			-	400/	\$ 11.461	% full PDST		Δ \$\$
PDST CDP -	MPH sha	are			60%	\$ 16,921		96%	\$	(659)	PDST CDP - I					40% 60%	\$ 11,461 \$ 16,921	83% 96%	\$	(2,43
						\$ 28,382					PUST CDP -	VIPH SN	are		+	DU%	\$ 16,921	96%	\$	(655

3. Percentage Discount on CDP (Model A2): Model A2 uses a percentage discount on Model A (cost of the two degrees done separately) to reverse calculate the PDST. See below for a sample detailed breakdown for the MCP-MPH in which the price is discounted to 85% of Model A. This model was not chosen, as the percentage discount was deemed arbitrary, and the resulting PDSTs varied the most.

Model A2: Total Cost discounted to 85% (CDP PDST is reverse calculated)

	NTS	IDE	NONRES			4			<u>s</u>	ENT:	RESID		
			Resident	Non-R							esident	Re	
	mesters	ser	levels	PDST					mesters	ser	ST levels	PDS	
total	degree	to	emester	per se			total		degree	to	semester	pers	
36,250	\$			tal	ST CDP to		31,352	\$				tal	DST CDP to
34,506	\$ 6		5,751	\$	Tuition		34,506	\$	6		5,751	\$	SP Tuition
36,738	\$ 6		6,123	\$	ST		65,858	\$					OTAL
107,494	\$				ΓAL								
							85.0%				lel A	. Mod	6 pricetag vs
85.0%			l A	. Mode	ricetag v	Ш	108.2%			nt)	lel B (curre	s. Mod	6 pricetag vs
110.1%		nt)	l B (curre	. Mode	ricetag v	Ш				ĺ	•		, ,
							31,352	\$				tal	DST CDP to
36,250	\$			tal	ST CDP to	Ш	6					ters	- CDP semes
6				ters	DP semes		5,225	\$			semester		DST charge
6,042	\$		mester	d per se	ST charge							, pc. 5	Do r on ange
							hare %	Ş					
share %		_				$\mathbb{H}$	44%		3,473	\$	nts	esiden	MCP PDST Re
44%	3,473	\$			P PDST N	$\mathbb{H}$	56%		4,395	\$	nts	esiden	ИРН PDST R
56%	4,395	\$	ents	onresid	H PDST N	$\Box$			7,868	\$			
	7,868	\$							.,				
16,001	\$ 44%		re	□ ⁄ICP sha	ST CDP - N		13,839	\$	44%		nare	∕ICP sh	DST CDP - N
20,249	\$ 56%				ST CDP - N		17,513	\$	56%		hare	/IPH sh	DST CDP - N
36,250	\$						31,352	\$					



Paul Alivisatos
Executive Vice Chancellor
& Provost

200 California Hall #1500 Berkeley, CA 94720 510 642-1961 phone 510 642-5499 fax paul.alivisatos@berkeley.edu evcp.berkeley.edu



June 12, 2018

Hugh Graham, Office of the Vice Chancellor-Chief Finance Officer (Co-chair)
Linda Song, Graduate Division (Co-chair)
Doug Au, Office of the Registrar
Annik Hershen, Berkeley Law
Merle Hancock, Goldman School of Public Policy
Andrea Rex, Graduate Division
Jennifer Sang, College of Environmental Design
Delphine Sherman, Haas School of Business

RE: Appointment to Working Group on Campus Policy Governing PDSTs for Concurrent Degree Programs

Dear Colleagues,

I write to invite you to serve on a working group to recommend a new campus policy governing how PDST is assessed for students enrolled in concurrent degree programs. The working group will function in an advisory role to me. Hugh Graham and Linda Song will co-chair the working group, which is expected to submit recommendations for a new campus policy to me by **October 12**, **2018**.

In the absence of explicit policy by the Regents or UCOP, deans at UC Berkeley have negotiated fees and procedures amongst themselves for assessing PDST to students enrolled in concurrent degree programs, which has led to inconsistent levels being charged. Such practice raises questions about equity and transparency across campus regarding assessment of PDST. The working group is charged with recommending to me a new campus policy for charging PDST to concurrently enrolled students.

If you have questions, please contact Hugh Graham (hgraham@berkeley.edu) or Linda Song (lhsong@berkeley.edu). Karina Ryan of the Office of the Dean of the Graduate Division will handle meeting arrangements.

Thank you for your willingness to contribute to this very important effort. No reply is necessary unless you are unable to serve. Alternatively, if you wish to nominate someone else to serve in your place, please let Hugh and Linda know.

Sincerely,

A Paul Alivisatos

Executive Vice Chancellor and Provost

CC: Fiona Doyle, Vice Provost for Graduate Studies and Dean of the Graduate Division Rosemarie Rae, Vice Chancellor and CFO

Henry Brady, Dean, Goldman School of Public Policy Erwin Chemerinsky, Dean, Berkeley Law Richard Lyons, Dean, Haas School of Business JenniferWolch, Dean, College of Environmental Design Walter Wong, University Registrar

	Berkeley - Concurrent Degree Programs	
ıttp	://grad.berkeley.edu/programs/concurrent-degree-programs/	
	Concurrent Degree Program	Enrollment
	Architecture (M.Arch.) – City and Regional Planning (M.C.P.)	
	Architecture (M.Arch.) – Civil and Environmental Engineering (M.S.)	
	Business Administration (M.B.A.) – Law (J.D.) – Berkeley	
	Business Administration (M.B.A.) – Public Health (M.P.H.)	5
	City and Regional Planning (M.C.P.) – Civil and Environmental Engineering (M.S.)	1
	City and Regional Planning (M.C.P.) – Public Health (M.P.H.)	1.
	Landscape Architecture (M.L.A.) – Architecture (M.Arch.)	
	Landscape Architecture (M.L.A.) – City and Regional Planning (M.C.P.)	
	Public Health (M.P.H.) – Journalism (M.J.)	
10	Public Policy (M.P.P.) – Civil and Environmental Engineering (M.S.)	
	Public Policy (M.P.P.) – Energy and Resources (M.A.)	
	Public Policy (M.P.P.) – Energy and Resources (M.S.)	
13	Public Policy (M.P.P.) – Law (J.D.) – Berkeley	
	Public Policy (M.P.P) – Nuclear Engineering (M.S.)	
15	Public Policy (M.P.P) – Public Health (M.P.H.)	
16	Social Welfare (M.S.W.) – Public Health (M.P.H.)	
17	Social Welfare (M.S.W.) - Public Policy (M.P.P.)	
18	Asian Studies (M.A.) – Law (J.D.) – Berkeley	
19	City and Regional Planning (M.C.P.) – Law (J.D.) – Berkeley	
20	Economics (M.A.) – Law (J.D.) – Berkeley	
21	Energy and Resources (M.A./M.S.) – Law (J.D.) – Berkeley	
22	Journalism (M.J.) – Asian Studies (M.A.)	
23	Journalism (M.J.) – Law (J.D.) – Berkeley	
24	Public Policy (M.P.P.) – Electrical Engineering and Computer Sciences (M.S.)	
25	Public Policy (M.P.P.) – Industrial Engineering and Operations Res (M.S.)	
26	Public Policy (M.P.P.) – Materials Science and Engineering (M.S.)	
27	Public Policy (M.P.P.) – Mechanical Engineering (M.S.)	
28	Business Administration (M.B.A.) – Law (J.D.) – Hastings	
29	City and Regional Planning (M.C.P.) – Law (J.D.) – Hastings	
	TOTAL	116.00
Stu	dents enrolled in two majors (they are not enrolled in official concurrent	degree plans)
	Architecture (M.Arch.) – City and Regional Planning (M.C.P.)	
	City and Regional Planning (M.C.P.) – Public Health (M.P.H.)	
3	Public Policy (M.P.P.) – Energy and Resources (M.A.)	
4	Public Policy (M.P.P.) – Energy and Resources (M.S.)	:
5	Public Policy (M.P.P.) – Law (J.D.) – Berkeley	
6	Public Policy (M.P.P) – Public Health (M.P.H.)	

## **APPENDIX C: Summary of PDST Assessment Models with Samples**

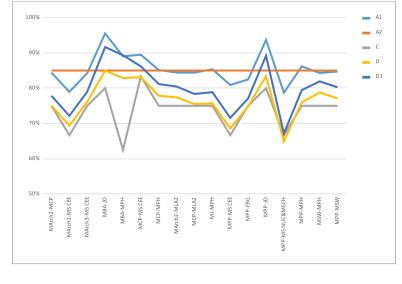
A chart summary of the different models that the working group developed is attached. The working group also includes models for the following five programs: 1) the MBA-MPH, 2) the MPP-JD, 3) the MCP-MS in Civil and Environmental Engineering, 4) the MPP-MS in Nuclear or Mechanical Engineering, and 5) the MSW-MPH to illustrate the differences between the models in greater detail.

For a read-only version of the summary and all models, please go to this link: <a href="https://docs.google.com/spreadsheets/">https://docs.google.com/spreadsheets/</a>
d/1wxwzM22cDp7Ok1FsWNTOaKZdCLmB6oYcXsgBP Djbg1A/edit?usp=sharing

### <u>Concurrent Degree Programs - PDST Assessment Models</u>

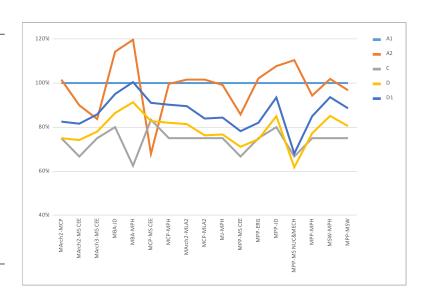
## Tuition + PDST % to Model A

Residents					
	A1	A2	С	D	D1
MArch2-MCP	84%	85%	75%	75%	78%
MArch2-MS CEE	79%	85%	67%	69%	72%
MArch3-MS CEE	84%	85%	75%	76%	79%
MBA-JD	96%	85%	80%	85%	92%
MBA-MPH	89%	85%	63%	83%	89%
MCP-MS CEE	89%	85%	83%	83%	86%
MCP-MPH	85%	85%	75%	78%	81%
MArch2-MLA2	84%	85%	75%	77%	80%
MCP-MLA2	84%	85%	75%	75%	78%
MJ-MPH	85%	85%	75%	76%	79%
MPP-MS CEE	81%	85%	67%	69%	72%
MPP-ERG	82%	85%	75%	75%	77%
MPP-JD	94%	85%	80%	83%	89%
MPP-MS NUC&MECH	79%	85%	67%	65%	67%
MPP-MPH	86%	85%	75%	76%	79%
MSW-MPH	84%	85%	75%	79%	82%
MPP-MSW	85%	85%	75%	77%	80%
min	79%	85%	63%	65%	67%
max	96%	85%	83%	85%	92%
average	85%	85%	74%	77%	80%
median	84%	85%	75%	76%	79%



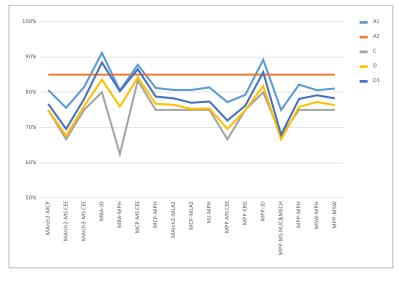
#### PDST only % to Model A Residents

	A1	A2	С	D	D1
MArch2-MCP	100%	102%	75%	75%	83%
MArch2-MS CEE	100%	90%	67%	74%	82%
MArch3-MS CEE	100%	84%	75%	78%	86%
MBA-JD	100%	114%	80%	86%	95%
MBA-MPH	100%	120%	63%	91%	100%
MCP-MS CEE	100%	68%	83%	83%	91%
MCP-MPH	100%	100%	75%	82%	90%
MArch2-MLA2	100%	102%	75%	81%	90%
MCP-MLA2	100%	102%	75%	76%	84%
MJ-MPH	100%	99%	75%	77%	84%
MPP-MS CEE	100%	86%	67%	71%	78%
MPP-ERG	100%	102%	75%	75%	82%
MPP-JD	100%	108%	80%	85%	93%
MPP-MS NUC&MECH	100%	110%	67%	62%	68%
MPP-MPH	100%	94%	75%	77%	85%
MSW-MPH	100%	102%	75%	85%	94%
MPP-MSW	100%	97%	75%	80%	89%
min	100%	68%	63%	62%	68%
max	100%	120%	83%	91%	100%
average	100%	99%	74%	79%	87%
median	100%	102%	75%	78%	86%



#### Tuition + PDST % to Model A Nonresidents

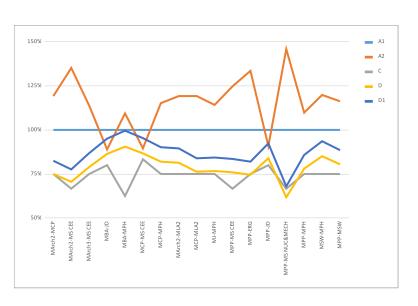
	A1	A2	С	D	D1
MArch2-MCP	81%	85%	75%	75%	77%
MArch2-MS CEE	76%	85%	67%	68%	70%
MArch3-MS CEE	81%	85%	75%	76%	78%
MBA-JD	91%	85%	80%	84%	88%
MBA-MPH	81%	85%	63%	76%	80%
MCP-MS CEE	88%	85%	83%	84%	87%
MCP-MPH	81%	85%	75%	77%	79%
MArch2-MLA2	81%	85%	75%	76%	78%
MCP-MLA2	81%	85%	75%	75%	77%
MJ-MPH	81%	85%	75%	75%	77%
MPP-MS CEE	77%	85%	67%	70%	72%
MPP-ERG	79%	85%	75%	75%	76%
MPP-JD	89%	85%	80%	82%	86%
MPP-MS NUC&MECH	75%	85%	68%	67%	68%
MPP-MPH	82%	85%	75%	76%	78%
MSW-MPH	81%	85%	75%	77%	79%
MPP-MSW	81%	85%	75%	76%	78%
min	75%	85%	63%	67%	68%
max	91%	85%	83%	84%	88%
average	82%	85%	74%	76%	78%
median	81%	85%	75%	76%	78%



### PDST only % to Model A

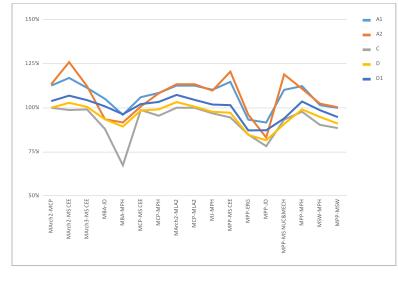
Nonresidents

	A1	A2	С	D	D1
MArch2-MCP	100%	119%	75%	75%	83%
MArch2-MS CEE	100%	135%	67%	71%	78%
MArch3-MS CEE	100%	114%	75%	79%	87%
MBA-JD	100%	89%	80%	86%	95%
MBA-MPH	100%	109%	63%	91%	100%
MCP-MS CEE	100%	90%	83%	87%	95%
MCP-MPH	100%	115%	75%	82%	90%
MArch2-MLA2	100%	119%	75%	81%	90%
MCP-MLA2	100%	119%	75%	76%	84%
MJ-MPH	100%	114%	75%	77%	84%
MPP-MS CEE	100%	125%	67%	76%	84%
MPP-ERG	100%	133%	75%	75%	82%
MPP-JD	100%	91%	80%	84%	92%
MPP-MS NUC&MECH	100%	146%	67%	62%	68%
MPP-MPH	100%	110%	75%	78%	86%
MSW-MPH	100%	120%	75%	85%	94%
MPP-MSW	100%	116%	75%	80%	89%
min	100%	89%	63%	62%	68%
max	100%	146%	83%	91%	100%
average	100%	116%	74%	79%	87%
median	100%	116%	75%	79%	87%



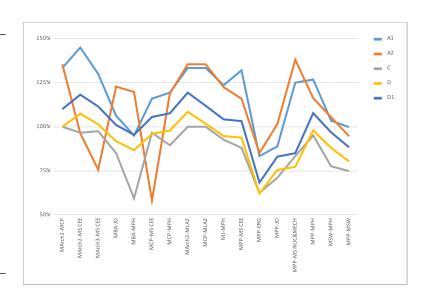
#### Tuition + PDST % to Model B Residents

	A1	A2	С	D	D1
MArch2-MCP	113%	113%	100%	100%	104%
MArch2-MS CEE	117%	126%	99%	103%	107%
MArch3-MS CEE	111%	112%	99%	101%	104%
MBA-JD	105%	93%	88%	93%	101%
MBA-MPH	96%	92%	67%	89%	96%
MCP-MS CEE	106%	101%	99%	98%	102%
MCP-MPH	108%	108%	95%	99%	103%
MArch2-MLA2	113%	113%	100%	103%	107%
MCP-MLA2	113%	113%	100%	101%	104%
MJ-MPH	110%	110%	97%	98%	102%
MPP-MS CEE	115%	120%	94%	97%	101%
MPP-ERG	93%	96%	85%	85%	87%
MPP-JD	92%	83%	78%	82%	87%
MPP-MS NUC&MECH	110%	119%	93%	91%	94%
MPP-MPH	112%	111%	98%	99%	104%
MSW-MPH	101%	102%	90%	95%	99%
MPP-MSW	100%	100%	88%	91%	95%
min	92%	83%	67%	82%	87%
max	117%	126%	100%	103%	107%
average	107%	107%	92%	96%	100%
median	110%	110%	95%	98%	102%



#### PDST only % to Model B Residents

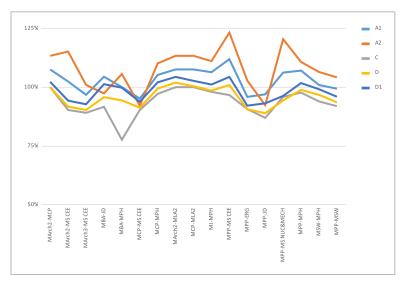
	A1	A2	С	D	D1
MArch2-MCP	133%	135%	100%	100%	110%
MArch2-MS CEE	145%	96%	97%	107%	118%
MArch3-MS CEE	130%	76%	97%	101%	111%
MBA-JD	106%	123%	85%	92%	101%
MBA-MPH	95%	120%	59%	87%	95%
MCP-MS CEE	116%	58%	97%	96%	106%
MCP-MPH	119%	119%	90%	98%	108%
MArch2-MLA2	133%	135%	100%	109%	119%
MCP-MLA2	133%	135%	100%	102%	112%
MJ-MPH	124%	122%	93%	95%	104%
MPP-MS CEE	132%	116%	88%	94%	103%
MPP-ERG	83%	85%	63%	62%	68%
MPP-JD	89%	102%	71%	76%	83%
MPP-MS NUC&MECH	125%	138%	83%	77%	85%
MPP-MPH	127%	116%	95%	98%	108%
MSW-MPH	103%	105%	78%	88%	97%
MPP-MSW	100%	95%	75%	80%	88%
min	83%	58%	59%	62%	68%
max	145%	138%	100%	109%	119%
average	117%	110%	86%	92%	101%
median	124%	116%	90%	95%	104%



## Tuition + PDST % to Model B

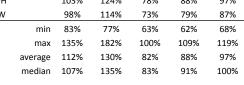
Nonresidents

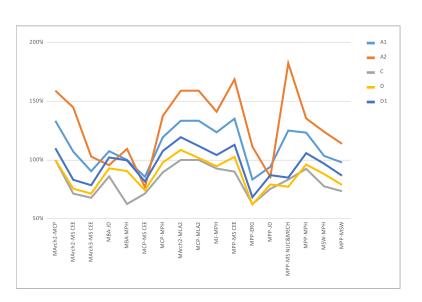
	A1	A2	С	D	D1
MArch2-MCP	108%	113%	100%	100%	102%
MArch2-MS CEE	102%	115%	90%	92%	94%
MArch3-MS CEE	97%	101%	89%	90%	93%
MBA-JD	104%	97%	92%	96%	101%
MBA-MPH	100%	106%	78%	94%	100%
MCP-MS CEE	95%	92%	90%	91%	94%
MCP-MPH	105%	110%	97%	99%	102%
MArch2-MLA2	108%	113%	100%	102%	104%
MCP-MLA2	108%	113%	100%	100%	103%
MJ-MPH	106%	111%	98%	99%	101%
MPP-MS CEE	112%	123%	97%	101%	104%
MPP-ERG	96%	103%	91%	91%	92%
MPP-JD	97%	92%	87%	89%	93%
MPP-MS NUC&MECH	106%	120%	96%	94%	96%
MPP-MPH	107%	111%	98%	99%	102%
MSW-MPH	101%	106%	94%	97%	99%
MPP-MSW	99%	104%	92%	94%	96%
min	95%	92%	78%	89%	92%
max	112%	123%	100%	102%	104%
average	103%	108%	93%	96%	99%
median	104%	110%	94%	96%	100%



#### PDST only % to Model B Nonresidents

A2 D D1 Α1 MArch2-MCP 133% 159% 100% 100% 110% MArch2-MS CEE 107% 145% 71% 76% 83% MArch3-MS CEE 90% 79% 103% 68% 71% MBA-JD 107% 86% 93% 102% 96% MBA-MPH 100% 109% 63% 91% 100% MCP-MS CEE 86% 74% 82% 77% 71% MCP-MPH 119% 137% 90% 98% 108% MArch2-MLA2 133% 159% 100% 109% 119% MCP-MLA2 133% 159% 100% 102% 112% MJ-MPH 124% 141% 93% 95% 104% MPP-MS CEE 135% 169% 90% 103% 113% MPP-ERG 83% 111% 63% 62% 68% MPP-JD 94% 86% 75% 79% 87% MPP-MS NUC&MECH 125% 182% 77% 85% 83% MPP-MPH 123% 135% 92% 96% 106% MSW-MPH 103% 124% 88% 97% 78% 114% MPP-MSW 98% 73% 79% 87%





#### Concurrent Degree Programs - PDST Assessment Models for MBA-MPH

	Non-CDP				
			semesters		
	units	%	to degree		
MBA	51	55%	4		
MPH	42	45%	4		
Total:	93	100%	8		

		CDP	
			semesters
	units	%	to degree
MBA	48	60%	
MPH	32	40%	
Total:	80	100%	5
pe	rcentage overlap:		14%

2018-19 Fee Levels per semester	
MBA PDST Residents	\$ 23,428
MPH PDST Residents	\$ 4,395
MBA PDST Nonresidents	\$ 17,533
MPH PDST Nonresidents	\$ 4,395
Graduate Professional Tuition	\$ 5,751
Nonresident Supplemental Tuition	\$ 6,123

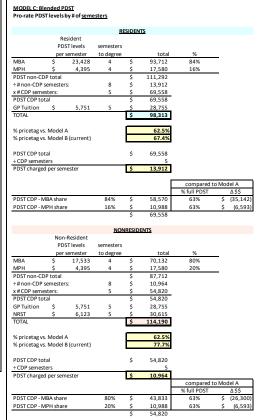
urrent CDP Revenue Split					
MBA	80%				
MPH	20%				
% of original d	egree units deliv	vered in CDP			
MBA	94%				
MPH	76%				

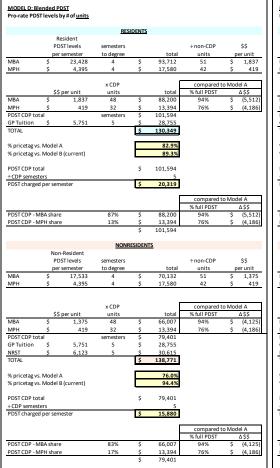
RESIDENTS						
		lesident				
		OST levels	semesters			
		r semester			tot	
MBA	\$	23,428	4	\$	93,71	
MPH	\$	4,395	4	\$	17,58	
PDST non-CD	P total			\$	111,29	
GP Tuition	\$	5,751	8	\$	46,00	
TOTAL				\$	157,30	
		NONRES	IDENTS			
		n-Resident				
			semesters			
	PE	n-Resident			tot	
MBA	PE	n-Resident OST levels	semesters	\$		
MBA MPH	P[ pe	n-Resident OST levels r semester	semesters to degree	\$	70,13	
	PE per \$ \$	n-Resident OST levels r semester 17,533	semesters to degree 4		70,13 17,58	
MPH	PE per \$ \$	n-Resident OST levels r semester 17,533	semesters to degree 4	\$	tot 70,13: 17,58! 87,71: 46,00:	

MODEL A1: To	otal PDST	Revenue	Kep	t Same		
CDP PDST = To					ers	
				_		
	Boo	RESID ident	ENT	<u>s</u>		
		Tievels	SE	mesters		
		emester		degree		total
MBA	\$	23,428		4	\$	93,712
MPH	\$	4,395		4	\$	17,580
PDST non-CDF	total				\$	111,292
GP Tuition	\$	5,751		5	\$	28,755
TOTAL					\$	140,047
					_	
% pricetag vs.					_	89.0%
% pricetag vs.	Model B	(current)				96.0%
PDST non-CDF	total				\$	111,292
÷ CDP semeste					٠	5
PDST charged		ester			\$	22,258
						share %
MBA PDST Res	idents		\$	93,712		84%
MPH PDST Res	sidents		\$	17,580		16%
			\$	111,292		
PDST CDP - MI				84%	\$	93,712
PDST CDP - MI	PH share			16%	\$	17,580
					>	111,292
		NONRES	IDF	NTS		
	Non-l	Resident				
		Tlevels	se	mesters		
	per s	emester	to	degree		total
MBA	\$	17,533		4	\$	70,132
MPH	\$	4,395		4	\$	17,580
PDST non-CDF					\$	87,712
GP Tuition	\$	5,751		5	\$	28,755
NRST	\$	6,123		5	\$	30,615
TOTAL					\$	147,082
% pricetag vs.	Model A					80.5%
% pricetag vs. % pricetag vs.						100.0%
70 pricetog vs.	iviouci b	(current)				1001070
PDST non-CDF	total				Ś	87,712
÷ CDP semeste					_	5
PDST charged		ester			\$	17,542
-						
						share %
MBA PDST No			\$	17,533		80%
MPH PDST No	nresiden	ts	\$	4,395		20%
			Ş	21,928		
DDCT CDD	NA -1			000/		70.433
PDST CDP - MI PDST CDP - MI				80% 20%	\$	70,132
LD21 CDL-MI	rn snare			2U%	\$	17,580 87,712
					Ļ	07,712

MODEL A2: T			d to	85%		
CDP PDSI is r	everse c	alculated				
		RESID sident	ENT	<u>s</u>		
		Tlevels		mesters		
		emester		degree		total
PDST CDP tot		emester		degree	Ś	104,950
GP Tuition	\$	5,751		5	Ś	28,755
TOTAL					\$	133,705
% pricetag vs. Model A						85.0%
% pricetag vs.						91.6%
		,				
PDST CDP tot	al				\$	104,950
÷ CDP semest	ers					5
PDST charged		ester			\$	20,990
-					_	
						share %
MBA PDST Re			\$			84%
MPH PDST Re	sidents		\$	4,395		16%
			\$	27,823		
PDST CDP - M				84%	\$	88,372
PDST CDP - M	PH snare	1		16%	\$	16,578 104,950
		NONRES Resident	IDE	NI2		
		Tlevels		mesters		
		emester		degree		total
PDST CDP tot		CITICACO	-	o degree	\$	95,928
GP Tuition	\$	5,751		5	\$	28,755
NRST	Ś	6,123		5	Ś	30,615
TOTAL	-				Ś	155,298
% pricetag vs.	Model A	١				85.0%
% pricetag vs.	Model 8	(current)				105.6%
PDST CDP tot					\$	95,928
÷CDP semest					_	5
PDST charged	per sem	ester			\$	19,186
						share %
MBA PDST No			\$			80%
MPH PDST No	nreside	nts	\$	4,395 21.928		20%
			>	21,928		
PDST CDP - M	DA charc			80%	\$	76,702
PDST CDP - M				20%	\$	19,227
. 531 CDF - IV	i siidl t			2070	Š	95,928

		DECI	DENTS		
	R	esident	ZENIS		
		OST levels	semesters		
	per	semester	to degree		tot
MBA	\$	23,428	5	\$	117,140
MPH	\$	4,395			
PDST CDP to	tal			\$	117,140
GP Tuition	\$	5,751	5	\$	28,75
TOTAL				\$	145,89
0/!					92.7
% pricetag vs	. IVIOGEI	А		_	92.7
PDST CDP to	tal			Ś	117,140
÷ CDP semes				-	,=
PDST charge	d per ser	mester		\$	23,42
PDST CDP - N		-	80%	\$	93,71
PDST CDP - N			20%	\$	23,42
		s between prog		\$	117,14
		s between prog		\$	
	reement	s between prog	rams	\$	
	Nor	s between prog NONRE	rams	\$	
* subject to ag	Nor PC per	NONRE NONRE N-Resident OST levels	SIDENTS semesters to degree	\$	117,140
* subject to ag	Noi PC per \$	NONRE 1-Resident OST levels semester 17,533	SIDENTS semesters	\$	117,14
* subject to ag  MBA  MPH	Noi PC per \$	NONRE NONRE N-Resident OST levels	SIDENTS semesters to degree	\$	117,140 tot 87,669
* subject to ag  MBA MPH PDST CDP to	Nor PC per \$ \$	NONRE n-Resident ST levels semester 17,533 4,395	SIDENTS semesters to degree 5	\$	tot 87,66:
* subject to ag  MBA  MPH  PDST CDP to  GP Tuition	Nor PC per \$ \$	NONRE n-Resident ST levels semester 17,533 4,395 5,751	semesters to degree 5	\$	tot 87,66 87,66 28,75
* subject to ag  MBA MPH PDST CDP to GP Tuition NRST	Nor PC per \$ \$	NONRE n-Resident ST levels semester 17,533 4,395	SIDENTS semesters to degree 5	\$	tot 87,66 87,66 28,75 30,61
* subject to ag  MBA MPH PDST CDP to GP Tuition NRST	Nor PC per \$ \$	NONRE n-Resident ST levels semester 17,533 4,395 5,751	semesters to degree 5	\$	tot 87,669 87,669 28,759 30,611
* subject to ag  MBA MPH PDST CDP to GP Tuition NRST TOTAL	Nor PC per \$ \$ tal \$	NONRE n-Resident OST levels resenster 17,533 4,395 5,751 6,123	semesters to degree 5	\$	tot 87,66: 87,66: 28,75: 30,61: 147,03:
* subject to ag  MBA MPH PDST CDP to GP Tuition NRST TOTAL  % pricetag vs	Noi PC per \$ \$ tal \$ \$.	NONRE n-Resident OST levels resenster 17,533 4,395 5,751 6,123	semesters to degree 5	\$ \$ \$ \$	tot 87,669 87,669 147,031 80.5
MBA MPH PDSTCDP to GP Tuition NRST TOTAL % pricetag vs	Noi PE per \$ \$ tal \$ \$. Model	NONRE n-Resident OST levels resenster 17,533 4,395 5,751 6,123	semesters to degree 5	\$	tot 87,669 87,669 147,031 80.5
MBA MPH PDSTCDP to GP Tuition NRST TOTAL  % pricetag vs PDSTCDP to ÷CDP semes	Non-PE-per \$ \$ tal \$ \$ \$. Model tal ters	NONRE n-Resident IST levels semester 17,533 4,395 5,751 6,123	semesters to degree 5	\$ \$ \$ \$ \$ \$ \$ \$	tot 87,669 87,669 147,031 80.5
MBA MPH PDSTCDP to GP Tuition NRST TOTAL  % pricetag vs PDSTCDP to ÷CDP semes	Non-PE-per \$ \$ tal \$ \$ \$. Model tal ters	NONRE n-Resident IST levels semester 17,533 4,395 5,751 6,123	semesters to degree 5	\$ \$ \$ \$	tot 87,669 87,669 147,031 80.5
MBA MPH PDSTCDP to GP Tuition NRST TOTAL % pricetag vs	Noi PC per S S S S S S S S S S S S S S S S S S S	NONRE n-Resident ST levels semester 17,533 4,395 5,751 6,123 A	semesters to degree 5	\$ \$ \$ \$ \$ \$ \$ \$	117,140





	D	esident		RE	SIDENTS					
		ST levels	semesters			÷ non-CDP	SS	;		
		semester	to degree		total	units	per u			
MBA	Ś	23,428	4	\$	93,712	51	\$	1,837		
MPH	\$	4,395	4	\$	17,580	42	\$	419		
			x CDP			+ premium:	com	pared to f	Vlod	el A
	\$\$	per unit	units		total	10%	% full	PDST		Δ\$\$
MBA	\$	1,837	48	\$	88,200 \$	97,019	104	1%	\$	3,307
MPH	\$	419	32	\$	13,394 \$		84	%	\$	(2,846
PDST CDP tota	al		semesters		\$					
GP Tuition	\$	5,751	5				_			
TOTAL					5	140,508				
					_					
% pricetag vs.						89.3%				
% pricetag vs.	Model 8	3 (current)				96.3%	J			
PDST CDP tota					\$	111,753				
÷ CDP semeste						5	,			
PDST charged	per sem	ester			5	22,351				
PDST CDP - MF	PH share	2			13% \$		84	%	\$	(2,846
				NON	RESIDENTS					
		-Resident								
		ST levels	semesters			÷non-CDP	\$\$			
		semester	to degree		total	units	per u			
MBA	\$	17,533	4	\$	70,132	51	\$	1,375		
MPH	\$	4,395	4	\$	17,580	42	\$	419		
			x CDP			+ premium:	com	pared to f	Mod	el A
	\$\$	per unit	units		total	10%	% full	PDST		Δ\$\$
	\$	1,375	48	\$	66,007 \$	72,607	104	1%	\$	2,475
MBA	\$	419	32	\$	13,394 \$		84	%	\$	(2,846
MPH			semesters		\$	87,341				
MPH PDST CDP tota	al									
MPH PDST CDP tota	\$	5,751	5		\$	28,755				
MPH PDST CDP tota GP Tuition NRST	al	5,751 6,123			9 <u>9</u>	28,755 30,615				
MPH PDST CDP tota GP Tuition NRST	\$		5		\$	28,755 30,615	]			
MPH PDST CDP tota GP Tuition NRST TOTAL	s \$ \$	6,123	5		9 <u>9</u>	28,755 30,615 146,711	]			
MPH PDST CDP tota GP Tuition NRST TOTAL % pricetag vs.	\$ \$ \$ Model #	6,123	5		9 <u>9</u>	28,755 30,615 146,711 80.3%	] 			
MPH PDST CDP tota GP Tuition NRST TOTAL % pricetag vs.	\$ \$ \$ Model #	6,123	5		9 <u>9</u>	28,755 30,615 146,711	] ]			
MPH PDST CDP tota GP Tuition NRST TOTAL % pricetag vs. % pricetag vs.	S \$ \$ Model A	6,123	5		\$ \$	28,755 30,615 146,711 80.3% 99.8%	] ]			
MPH PDST CDP tota GP Tuition NRST TOTAL % pricetag vs. % pricetag vs. PDST CDP tota	Model A	6,123	5		9 <u>9</u>	28,755 30,615 146,711 80.3% 99.8%	] ]			
MPH PDST CDP tota GP Tuition NRST TOTAL  % pricetag vs. % pricetag vs. PDST CDP tota ÷ CDP semeste	Model A Model B	6,123 A 3 (current)	5		\$ \$ \$	28,755 30,615 146,711 80.3% 99.8% 87,341	]			
MPH PDST CDP tota GP Tuition NRST TOTAL  % pricetag vs. % pricetag vs. PDST CDP tota ÷ CDP semeste	Model A Model B	6,123 A 3 (current)	5		\$ \$	28,755 30,615 146,711 80.3% 99.8% 87,341	] ] ]			
MPH PDST CDP tota GP Tuition NRST TOTAL  % pricetag vs. % pricetag vs. PDST CDP tota ÷ CDP semeste	Model A Model B	6,123 A 3 (current)	5		\$ \$ \$	28,755 30,615 146,711 80.3% 99.8% 87,341		agged to 1	- And	ol A
MBA MPH PDST CDP tota GP Tuition NRST TOTAL  % pricetag vs. % pricetag vs. PDST CDP tota ÷ CDP semeste PDST charged	Model A Model B	6,123 A 3 (current)	5		\$ \$ \$	28,755 30,615 146,711 80.3% 99.8% 87,341	com	pared to N		
MPH PDST CDP tota GP Tuition NRST TOTAL  % pricetag vs. % pricetag vs. PDST CDP tota ÷ CDP semeste	Model A Model B Model B	6,123 A B (current)	5		\$ \$ \$	28,755 30,615 146,711 80.3% 99.8% 87,341 5 17,468		PDST		⊵IA Δ\$\$ 2,475

#### Concurrent Degree Programs - PDST Assessment Models for MPP-JD

#### CDP: JD-MPP

	Non-CDP				
			semesters		
	units	%	to degree		
JD	85	61%	6		
MPP	55	39%	4		
Total:	140	100%	10		

		CDP	
			semesters
	units	%	to degree
JD	75	67%	
MPP	37	33%	
Total:	112	100%	8
pe	rcentage overlap:		20%

	CDP		2018-19 Fee Levels per semester	
		semesters	JD PDST Residents	\$ 17,582
units	%	to degree	MPP PDST Residents	\$ 4,875
75	67%		JD PDST Nonresidents	\$ 13,435
37	33%		MPP PDST Nonresidents	\$ 5,179
112	100%	8	Graduate Professional Tuition	\$ 5,751
percentage overlap:		20%	Nonresident Supplemental Tuition	\$ 6,123

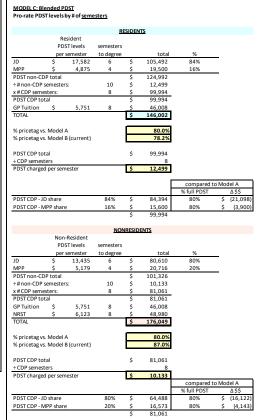
Current CDP	Revenue Split	
1D	N/A	
MPP	N/A	
-		
% of original	degree units delivered i	n CDP
JD	88%	
MPP	67%	

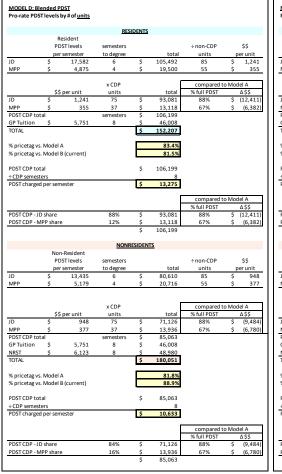
		RESID	ENTS	
	R	esident		
	PE	ST levels	semesters	
	per	semester	to degree	tot
JD	\$	17,582	6	\$ 105,49
MPP	\$	4,875	4	\$ 19,50
PDST non-CD	P total			\$ 124,99
GP Tuition	\$	5,751	10	\$ 57,510
TOTAL				\$ 182,50
		NONRES	IDENTS	
	Noi	NONRES n-Resident	IDENTS	
			semesters	
	PE per	n-Resident OST levels semester	semesters to degree	
JD.	per \$	n-Resident OST levels semester 13,435	semesters to degree 6	\$ 80,61
MPP	per \$ \$	n-Resident OST levels semester	semesters to degree	\$ 80,61
MPP PDST non-CD	PE per \$ \$	n-Resident OST levels semester 13,435 5,179	semesters to degree 6 4	\$ 80,610 20,710 101,320
MPP	per \$ \$	n-Resident OST levels semester 13,435	semesters to degree 6	\$ tot 80,614 20,714 101,324 57,514 61,225

MODEL A1: To					ers	
		RESID	ENT	S		
	Re	sident				
		ST levels		emesters		
		semester	t	o degree		total
1D	\$	17,582		6	\$	105,492
MPP	\$	4,875		4	\$	19,500
PDST non-CDI					\$	124,992
GP Tuition	\$	5,751		8	\$	46,008
TOTAL					\$	171,000
0/!					_	02.70/
% pricetag vs. % pricetag vs.					-	93.7% 91.6%
% pricetag vs.	iviodei i	s (current)				91.6%
PDST non-CDI	D total				\$	124,992
+ CDP semeste					۶	124,992
PDST charged		ester			\$	15,624
. Do. chargeu	per seri				y	23,024
						share %
JD PDST Resid	lents		Ś	105.492		84%
MPP PDST Res				19,500		16%
				124,992		
PDST CDP - JD	share			84%	\$	105,492
PDST CDP - M	PP share	2		16%	\$	19,500
					\$	124,992
		NONRES	IDE	NTS		
		-Resident				
		ST levels		emesters		
		semester	t	o degree		total
JD	\$	13,435		6	\$	80,610
MPP	\$	5,179		4	\$	20,716
PDST non-CDI				_	\$	101,326
GP Tuition	\$	5,751		8	\$	46,008
NRST	\$	6,123		8	\$	48,980
TOTAL					\$	196,314
						00.00/
% pricetag vs.					-	89.2%
% pricetag vs.	iviodei i	s (current)				97.0%
PDST non-CDI	0 4 - 4 - 1				\$	101,326
+ CDP semeste					Þ	101,326
PDST charged		octor			\$	12,666
r D31 charged	per sem	rester			Ş	12,006
						share %
	esidente		Ś	13,435		72%
ID DOST None			\$	5,179		28%
	nreside			18,614		2070
	nreside					
	nreside		\$	10,014		
JD PDST Nonr MPP PDST No			>		Ś	73.134
	share		>	72%	\$	73,134 28,192

MODEL A2: Tot CDP PDST is rev			d to	85%		
		RESID	ENT	s		
	Resi					
	PDST	levels	se	emesters		
		mester	to	degree		total
PDST CDP total					\$	109,119
GP Tuition	\$	5,751		8	\$	46,008
TOTAL					\$	155,127
% pricetag vs. N	∕lodel A				Г	85.0%
% pricetag vs. N		current)				83.1%
PDST CDP total					\$	109,119
+ CDP semester						8
PDST charged p	er seme	ster			\$	13,640
						share %
ID PDST Reside	ntc		\$	17,582		share %
MPP PDST Reside			\$	4,875		22%
VIII I DOT NESIC	aciica		Ś	22,457		2270
				, -		
PDST CDP - JD s	hare			78%	\$	85,431
PDST CDP - MPI	P share			22%	\$	23,688
					۶	109,119
		NONRES	IDEI	NTS		
		esident				
		levels		mesters		
		mester	to	degree	_	total
PDST CDP total GP Tuition	\$	5,751		8	\$	92,064 46,008
NRST	\$	6,123		8	\$	48,980
TOTAL	,	0,123			Ś	187,052
01112					Ÿ	107,032
% pricetag vs. N	∕lodel A					85.0%
% pricetag vs. N	∕lodel B (	current)				92.4%
PDST CDP total					\$	92,064
: CDP semester	s				_	8
PDST charged p	er seme	ster			\$	11,508
B P						
g p						share %
			\$	13,435		72%
ID PDST Nonres						
ID PDST Nonres		S	\$	5,179		28%
ID PDST Nonres		s		5,179 18,614		28%
JD PDST Nonres MPP PDST Noni	resident	S	\$		Ś	
JD PDST Nonres	resident hare	S	\$	18,614	\$	66,449 25,615

Higher of 2					
		RESID	DENTS		
		esident			
	PD	OST levels	semesters		
		semester	to degree		total
JD	\$	17,582	8	\$	140,656
MPP	\$	4,875			
PDST CDP t				\$	140,656
GP Tuition	\$	5,751	8	\$	46,008
TOTAL				\$	186,664
				_	
% pricetag	vs. Model	A		_	102.3%
PDST CDP to	etal			Ś	140,656
+ CDP seme				ş	140,050
PDST charg		mester		Ś	17,582
Darcharg	eu pei sei	nestei		Ÿ	17,302
PDSTCDP -	JD share		N/A		#VALUE!
PDSTCDP -	MADD char				
* subject to a		e s between prog	N/A rams		#VALUE!
* subject to a		s between prog	rams	i	
* subject to a	agreement	s between prog NONRE			
* subject to a	Nor	s between prog NONRE n-Resident	sidents	,	
* subject to a	Nor PC	NONRE n-Resident OST levels	SIDENTS semesters	i	
	Nor PC	s between prog NONRE n-Resident	sidents	Š	#VALUE!
ID	Nor PC per	NONRE n-Resident OST levels	SIDENTS semesters to degree		#VALUE!
ID MPP	Nor PC per \$	NONRE Resident ST levelssemester 13,435	SIDENTS semesters to degree		#VALUE!
ID MPP PDST CDP to	Nor PC per \$	NONRE Resident ST levelssemester 13,435	SIDENTS semesters to degree	\$	total 107,480
ID MPP PDST CDP to GP Tuition NRST	Nor PC per \$ \$ otal	NONRE n-Resident ST levels semester 13,435 5,179	SIDENTS semesters to degree 8	\$	total 107,480
ID MPP PDST CDP to GP Tuition NRST	Nor PC per \$ \$ otal \$	NONRE n-Resident DST levels semester 13,435 5,179 5,751	SIDENTS  semesters to degree 8	\$ \$	total 107,480 107,480 46,008
ID MPP PDST CDP to GP Tuition NRST TOTAL	Nor PC per \$ \$ otal	NONRE n-Resident OST levels semester 13,435 5,179 5,751 6,123	SIDENTS  semesters to degree 8	\$ \$ \$ \$ \$ \$	total 107,480 46,008 48,980 202,468
ID MPP PDST CDP to GP Tuition NRST TOTAL	Nor PC per \$ \$ otal	NONRE n-Resident OST levels semester 13,435 5,179 5,751 6,123	SIDENTS  semesters to degree 8	\$ \$ \$ \$ \$ \$	total 107,480 107,480 46,008 48,980
JD MPP PDSTCDP to GP Tuition NRST TOTAL % pricetagy	Nor PC per \$ \$ cotal \$ \$ \$ \$ \$ \$ \$ cotal \$ \$ \$ \$ \$ \$ cotal \$ \$ \$ \$ \$ \$ \$ \$ cotal \$ \$ \$ \$ \$ \$ \$ \$ cotal \$ \$ \$ \$ \$ \$ \$ \$ cotal \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ cotal \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	NONRE n-Resident OST levels semester 13,435 5,179 5,751 6,123	SIDENTS  semesters to degree 8	\$ \$ \$ \$ \$ \$	total 107,480 46,008 48,980 202,468
ID MPP PDSTCDP to GP Tuition NRST TOTAL % pricetag v	Nor PC per \$ \$ \$ otal \$ \$ \$	NONRE n-Resident OST levels semester 13,435 5,179 5,751 6,123	SIDENTS  semesters to degree 8	\$ \$ \$ \$	total 107,480 107,480 46,008 48,980 202,468
ID MPP PDSTCDP to SPT Tuition NRST TOTAL % pricetago	Nor PC per \$ \$ \$ otal \$ \$ \$ vs. Model otal esters	NONRE n-Resident IST levels semester 13,435 5,179 5,751 6,123	SIDENTS  semesters to degree 8	\$ \$ \$ \$	total 107,480 107,480 46,008 48,980 202,468 92.0%
MPP PDST CDP to GP Tuition NRST TOTAL % pricetag v	Nor PC per \$ \$ otal \$ \$ \$ vs. Model otal sters ed per ser	NONRE n-Resident IST levels semester 13,435 5,179 5,751 6,123	SIDENTS  semesters to degree 8	\$ \$ \$ \$	total 107,480 107,480 46,008 48,980 202,468 92.0%





rio-rate PD	o i levels i	oy#of <u>units</u> +	premium								
				RE	SIDENTS						
		esident									
		ST levels	semesters				non-CDP		\$\$		
JD	per \$	semester 17,582	to degree 6	\$	total 105,492		units 85	Ś	per unit 1,24	-	
MPP	\$	4,875	4	\$	19,500		55	\$	35		
		.,			,			Ť		_	
			x CDP			+	premium:		compared t	to Mo	del A
		per unit	units		total		10%	9	full PDST		Δ\$\$
1D	\$	1,241	75	\$	93,081	\$	102,389		97%	\$	(3,103
MPP	\$	355	37	\$	13,118		14,430		74%	\$	(5,070
PDST CDP to			semesters			\$	116,819				
GP Tuition TOTAL	\$	5,751	8			\$ <b>\$</b>	46,008	i			
IOTAL						\$	162,827				
% pricetag v	s. Model 4	Α.					89.2%	ĺ			
% pricetag v							87.2%				
,- p		(000,				_					
PDST CDP to	otal					\$	116,819				
÷ CDP seme	sters						8				
PDST charge	ed per sem	ester				\$	14,602				
								_	compared	to Mo	
PDST CDP -	ID -b				88%	\$	102,389	9	full PDST 97%	\$	Δ\$\$ (3,103
PUSICUP									97%		
DOCTOR	AADD chare				129/				7.49/		
PDST CDP -	MPP share	<u> </u>			12%	\$	14,430		74%	\$	
PDST CDP - I	MPP share	•			12%				74%		
PDST CDP -	MPP share	•		NON	12% RESIDENTS	\$	14,430		74%		
PDST CDP - I		-Resident		NON		\$	14,430		74%		
PDST CDP -	Non		semesters	NON		\$	14,430		74%		
	Non PD per	ı-Resident ST levels semester	to degree		RESIDENTS total	\$	14,430 116,819 non-CDP units		\$\$ per unit	\$	
JD	Non PD per \$	i-Resident STI evels semester 13,435	to degree 6	\$	total	\$	14,430 116,819 -non-CDP units 85	\$	\$\$ per unit 94	\$	
JD	Non PD per	ı-Resident ST levels semester	to degree		RESIDENTS total	\$	14,430 116,819 non-CDP units	\$ \$	\$\$ per unit	\$	
JD	Non PD per \$	i-Resident STI evels semester 13,435	to degree 6	\$	total	\$	14,430 116,819 -non-CDP units 85		\$\$ per unit 94	\$	
JD	Non PD per \$	i-Resident STI evels semester 13,435	to degree 6 4	\$	total	\$	14,430 116,819 -non-CDP units 85 55		\$\$ per unit 94 37	\$ 8 7	(5,070
JD	Non PD per \$ \$	i-Resident ST levels semester 13,435 5,179	to degree 6 4 x CDP	\$	total 80,610 20,716	\$ \$	14,430 116,819 -non-CDP units 85 55	\$	\$\$ per unit 94 37 compared	\$ 8 7	(5,070
JD MPP	Non PD per \$ \$	i-Resident STI evels semester 13,435	to degree 6 4 x CDP units	\$	total	\$ \$	14,430 116,819 -non-CDP units 85 55 	\$	\$\$ per unit 94 37	\$ 8 7	(5,070)
JD MPP	Non PD per \$ \$	Resident ST levels semester 13,435 5,179	to degree 6 4 x CDP	\$	total 71,126	\$ \$	14,430 116,819 -non-CDP units 85 55	\$	\$\$ per unit 94 37 compared 6	\$ 8 7	(5,070)
JD MPP JD MPP	Non PD per \$ \$	r-Resident ST levels semester 13,435 5,179 per unit 948	to degree 6 4  x CDP units 75	\$ \$	total	\$ \$	14,430 116,819 	\$	\$\$ per unit 94 37 compared 6 full PDST 97%	\$ 8 7_ to Mod	(5,070)
JD MPP JD MPP	Non PD per \$ \$	r-Resident ST levels semester 13,435 5,179 per unit 948	x CDP units 75	\$ \$	total 71,126	\$ \$ \$	14,430 116,819 	\$	\$\$ per unit 94 37 compared 6 full PDST 97%	\$ 8 7_ to Mod	(5,070)
JD MPP JD MPP PDST CDP to	Non PD per \$ \$ \$	-Resident ST levels semester 13,435 5,179 per unit 948 377	x CDP units 75 37 semesters	\$ \$	total 71,126	\$ \$ \$ \$ \$ \$	14,430 116,819 non-CDP units 85 55 premium: 10% 78,239 15,330 93,569	\$	\$\$ per unit 94 37 compared 6 full PDST 97%	\$ 8 7_ to Mod	(5,070)  del A  Δ\$\$ (2,371)
JD MPP JD MPP PDSTCDP tr GP Tuition NRST	Non PD per \$ \$ \$ \$	per unit 948 377 5,751	x CDP units 75 37 semesters 8	\$ \$	total 71,126	\$ \$ \$ \$ \$ \$ \$	14,430 116,819 116,819 10,000	\$	\$\$ per unit 94 37 compared 6 full PDST 97%	\$ 8 7_ to Mod	(5,070 del A \(\Delta\)\$\$ (2,371
JD MPP PDST CDP to GP Tuition NRST TOTAL	Non PD per \$ \$ \$ \$	-Resident ST levels semester 13,435 5,179 per unit 948 377 5,751 6,123	x CDP units 75 37 semesters 8	\$ \$	total 71,126	; ;	14,430 116,819 	\$	\$\$ per unit 94 37 compared 6 full PDST 97%	\$ 8 7_ to Mod	(5,070
JD MPP JD MPP PDST CDP tr GP Tuition NRST TOTAL % pricetag v	Non PD per \$ \$ \$ \$ \$	Persident STIevels semester 13,435 5,179 per unit 948 377 5,751 6,123	x CDP units 75 37 semesters 8	\$ \$	total 71,126	; ;	14,430 116,819 	\$	\$\$ per unit 94 37 compared 6 full PDST 97%	\$ 8 7_ to Mod	(5,070)
JD MPP MPP PDST CDP to GP Tuition NRST TOTAL	Non PD per \$ \$ \$ \$ \$	Persident STIevels semester 13,435 5,179 per unit 948 377 5,751 6,123	x CDP units 75 37 semesters 8	\$ \$	total 71,126	; ;	14,430 116,819 	\$	\$\$ per unit 94 37 compared 6 full PDST 97%	\$ 8 7_ to Mod	(5,070 del A Δ\$\$ (2,371
JD MPP PDSTCDP to GP Tuition NRST TOTAL % pricetag v % pricetag v	Non PD per \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Persident STIevels semester 13,435 5,179 per unit 948 377 5,751 6,123	x CDP units 75 37 semesters 8	\$ \$	total 71,126	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	14,430 116,819 -non-CDP units 85 55 55 78,239 15,330 93,569 46,008 48,980 188,557 93.1%	\$	\$\$ per unit 94 37 compared 6 full PDST 97%	\$ 8 7_ to Mod	(5,070 del A Δ\$\$ (2,371
JD MPP MPP PDST CDP to GP Tuition NRST TOTAL % pricetag v % pricetag v	Non PD per \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	President STIevels semester 13,435 5,179 per unit 948 377 5,751 6,123	x CDP units 75 37 semesters 8	\$ \$	total 71,126	; ;	14,430 116,819 units 85 55 premium: 10% 78,239 15,330 93,569 46,008 48,980 188,557 93,1%	\$	\$\$ per unit 94 37 compared 6 full PDST 97%	\$ 8 7_ to Mod	(5,070 del A \(\Delta\)\$\$ (2,371
JD MPP  DST CDP to GP Tuition NRST TOTAL % pricetag v % pricetag v PDST CDP to ÷ CDP seme	Non PD per \$ \$ \$ \$ sotal \$ \$.s. Model <i>B</i>	President ST levels semester 13,435 5,179  per unit 948 377 5,751 6,123	x CDP units 75 37 semesters 8	\$ \$	total 71,126	+ + \$ \$ \$ \$ \$	14,430 116,819 -non-CDP units 85 55 -premium: 10% 78,239 15,330 93,569 46,008 48,980 188,557 93,1%	\$	\$\$ per unit 94 37 compared 6 full PDST 97%	\$ 8 7_ to Mod	(5,070 del A \(\Delta\)\$\$ (2,371
JD MPP  DST CDP to GP Tuition NRST TOTAL % pricetag v % pricetag v **PDST CDP to ÷*CDP semi-	Non PD per \$ \$ \$ \$ sotal \$ \$.s. Model <i>B</i>	President ST levels semester 13,435 5,179  per unit 948 377 5,751 6,123	x CDP units 75 37 semesters 8	\$ \$	total 71,126	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	14,430 116,819 units 85 55 premium: 10% 78,239 15,330 93,569 46,008 48,980 188,557 93,1%	\$	\$\$ per unit 94 37 compared 6 full PDST 97%	\$ 8 7_ to Mod	(5,070 del A \(\Delta\)\$\$ (2,371
JD MPP  DST CDP to GP Tuition NRST TOTAL % pricetag v % pricetag v **PDST CDP to ÷*CDP semi-	Non PD per \$ \$ \$ \$ sotal \$ \$.s. Model <i>B</i>	President ST levels semester 13,435 5,179  per unit 948 377 5,751 6,123	x CDP units 75 37 semesters 8	\$ \$	total 71,126	+ + \$ \$ \$ \$ \$	14,430 116,819 -non-CDP units 85 55 -premium: 10% 78,239 15,330 93,569 46,008 48,980 188,557 93,1%	\$	\$\$ per unit 94 37 compared is full PDST 97% 74%	\$ 8 7 7 S \$ \$	(5,070 ddel A <u>A\$\$</u> (2,371 (5,386
JD MPP JD MPP PDST CDP tr GP Tuition NRST TOTAL % pricetag v	Non PD per \$ \$ \$ \$ sotal \$ \$.s. Model <i>B</i>	President ST levels semester 13,435 5,179  per unit 948 377 5,751 6,123	x CDP units 75 37 semesters 8	\$ \$	total 71,126	+ + \$ \$ \$ \$ \$	14,430 116,819 -non-CDP units 85 55 -premium: 10% 78,239 15,330 93,569 46,008 48,980 188,557 93,1%	\$	\$\$ per unit 94 37 compared to full PDST 97% 74%	\$ 8 7 7 S \$ \$	(5,070)  ddel A  A \$\s\$ (2,371) (5,386)
JD MPP  JD MPP PDST CDP tr GP Tuition NRST TOTAL % pricetag v % pricetag v + PDST CDP tr ÷ CDP seme	Non PD per \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	President ST levels semester 13,435 5,179  per unit 948 377 5,751 6,123	x CDP units 75 37 semesters 8	\$ \$	total 71,126	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	14,430 116,819 -non-CDP units 85 55 -premium: 10% 78,239 15,330 93,569 46,008 48,980 188,557 93,1%	\$	\$\$ per unit 94 37 compared is full PDST 97% 74%	\$ 88 77 S S S S	(5,070)  del A  \$\Delta \sigma
JD MPP PDST CDP to GP Tuition NRST TOTAL % pricetag v PDST CDP to ÷ CDP semee PDST charge	Norm PDD per S S S S S S S S S S S S S S S S S S S	President ST levels semester 13,435 5,179  per unit 948 377 5,751 6,123  A 3 (current)	x CDP units 75 37 semesters 8	\$ \$	total 80,610 20,716 total 71,126 13,936	+ + \$ \$ \$ \$ \$	14,430 116,819 -non-CDP units 85 55 -premium: 10% 78,239 15,330 93,569 46,908 48,980 188,557 93,1% 93,569	\$	\$5 per unit 94 37 compared 15 full PDST 97% 74%	\$ 8 7 7 S \$ \$	(5,070)  Jel A  A\$\$ (2,371) (5,386)

#### Concurrent Degree Programs - PDST Assessment Models for MPP-MS in CEE

#### CDP: MPP-MS (CIVIL & ENVIRONMENTAL ENGINEERING)

	Non-CDP				
			semesters		
	units	%	to degree		
MPP	55	70%	4		
MS	24	30%	2		
Total:	79	100%	6		

		CDP	
			semesters
	units	%	to degree
MPP	34	59%	
MS	24	41%	
Total:	58	100%	4
р	ercentage overlap:		27%

2018-19 Fee Levels per semester	
MPP PDST Residents	\$ 4,875
MS PDST Residents	\$ 3,120
MPP PDST Nonresidents	\$ 5,179
MS PDST Nonresidents	\$ 6,084
Graduate Professional Tuition	\$ 5,751
Nonresident Supplemental Tuition	\$ 6,123

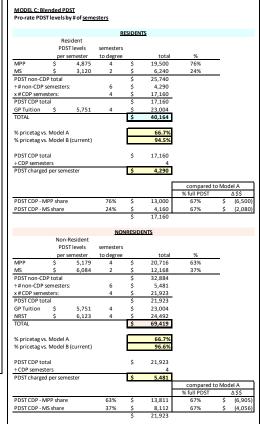
C CDI	Revenue Split	
MPP	50%	
MPP MS	50%	
	l degree units deliver	red in CDP
MPP MS	62%	
MS	100%	

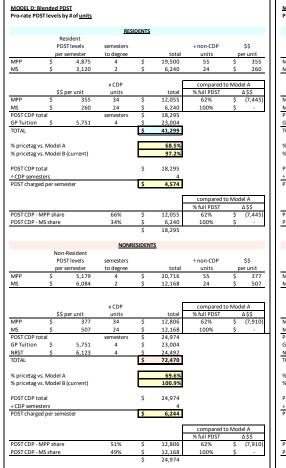
		RESID	ENTS	
	Re	esident		
	PD	ST levels	semesters	
	per	semester	to degree	tot
MPP	\$	4,875	4	\$ 19,50
MS	\$	3,120	2	\$ 6,24
PDST non-CD	P total			\$ 25,74
GP Tuition	\$	5,751	6	\$ 34,50
TOTAL				\$ 60,24
		NONRES	IDENTS	
		-Resident		
	PD	ST levels	semesters	
		semester	to degree	tot
	\$	5,179	4	\$ 20,71
MPP	Ś	6,084	2	\$ 12,16
MS				\$ 32,88
	P total			
MS	P total \$ \$	5,751	6	\$ 34,50

MODEL A1: To					ers	
		RESID	ENT	S		
	Res	ident				
	PDS	Tlevels	se	mesters		
		emester	to	degree		total
MPP	\$	4,875		4	\$	19,500
MS	\$	3,120		2	\$	6,240
PDST non-CDI GP Tuition	\$ total	5,751		4	\$	25,740 23,004
TOTAL	Þ	5,/51		4	Ś	48,744
101712					Y	40,744
% pricetag vs.	Model A					80.9%
% pricetag vs.						114.7%
						_
PDST non-CDI					\$	25,740
÷ CDP semeste						4
PDST charged	per seme	ester			\$	6,435
MPP PDST Re			,	10 500		share % 76%
MS PDST Resid			\$	19,500 6,240		24%
IVIS PUST Resid	ients		Ś	25,740		24%
			,	23,740		
PDST CDP - M	PP share			76%	\$	19,500
PDST CDP - M	S share			24%	\$	6,240
					\$	25,740
		NONRES	IDE	NTS		
		Resident				
		Tlevels		mesters		
MPP	\$ per s	emester 5,179	to	degree 4	\$	20,716
MS	Ś	6,084		2	\$	12,168
PDST non-CDI		0,004		-	\$	32,884
GP Tuition	\$	5,751		4	\$	23,004
NRST	\$	6,123		4	\$	24,492
TOTAL					\$	80,380
% pricetag vs.						77.2%
% pricetag vs.	Model B	(current)				111.9%
DDCT CC					,	22.004
+ CDP semeste					\$	32,884
PDST charged		octor			Ś	8.221
r D31 Cilaiged	per seme	estei			Ş	0,221
						share %
MPP PDST No	nresiden	ts	\$	5,179		46%
MS PDST Non			\$	6,084		54%
			\$	11,263		
PDST CDP - M				46%	\$	15,121
PDST CDP - M	S share			54%	\$	17,763
					\$	32,884

	reverse c	t discounte alculated		<u>/8</u>		
		RESID	ENT	ì		
		esident				
	PD:	ST levels	se	mesters		
		semester	to	degree		total
PDST CDP to					\$	28,205
GP Tuition	\$	5,751		4	\$	23,004
TOTAL					\$	51,209
					_	0.00/
% pricetag vs					-	85.0%
% pricetag vs	. iviodei i	B (current)			_	120.5%
PDST CDP to	tal				\$	28,205
CDP semest					ş	28,205
PDST charge		nester			\$	7,051
DOI CHAIGE	o per seri	-Cotter			Y	,,031
						share %
MPP PDST Re	esidents		\$	4,875		61%
MS PDST Resi	idents		\$	3,120		39%
			\$	7,995		
PDST CDP - N		9		61%	\$	17,198
PDST CDP - N	AS share			39%	\$	11,007
					\$	28,205
	Non	NONRES	IDEN	<u>its</u>	\$	28,205
		-Resident			\$	28,205
	PD:	-Resident ST levels	se	mesters	\$	
PDST CDP to	PD: per	-Resident	se		\$	total
PDST CDP to	PD: per tal	-Resident ST levels semester	se	mesters	\$	total 41,013
	PD: per	-Resident ST levels	se	mesters degree	\$ \$ \$	total
GP Tuition NRST	PD: per: tal \$	-Resident ST levels semester 5,751	se	mesters degree	\$	total 41,013 23,004
GP Tuition NRST TOTAL	PD: per: tal \$ \$	-Resident ST levels semester 5,751 6,123	se	mesters degree	\$	total 41,013 23,004 24,492 88,509
SP Tuition NRST FOTAL % pricetag vs	PD: per: tal \$ \$	-Resident ST levels semester 5,751 6,123	se	mesters degree	\$	total 41,013 23,004 24,492 88,509
SP Tuition NRST FOTAL % pricetag vs	PD: per: tal \$ \$	-Resident ST levels semester 5,751 6,123	se	mesters degree	\$	total 41,013 23,004 24,492 88,509
GP Tuition NRST TOTAL % pricetag vs % pricetag vs	PD: per: tal \$ \$ \$ 6. Model /	-Resident ST levels semester 5,751 6,123	se	mesters degree	\$ \$ \$	total 41,013 23,004 24,492 88,509 85.0% 123.2%
GP Tuition NRST TOTAL % pricetag vs % pricetag vs PDST CDP to	PD: per: tal \$ \$ i. Model i	-Resident ST levels semester 5,751 6,123	se	mesters degree	\$	total 41,013 23,004 24,492 88,509 85.0% 123.2%
GP Tuition NRST FOTAL  % pricetag vs % pricetag vs PDST CDP to:	PD: per: tal \$ \$. Model I tal ters	Resident ST levels semester 5,751 6,123 A B (current)	se	mesters degree	\$ \$ \$	total 41,013 23,004 24,492 88,509 85.0% 123.2% 41,013
GP Tuition NRST TOTAL % pricetag vs % pricetag vs	PD: per: tal \$ \$. Model I tal ters	Resident ST levels semester 5,751 6,123 A B (current)	se	mesters degree	\$ \$ \$	total 41,013 23,004 24,492 88,509 85.0% 123.2%
GP Tuition NRST TOTAL  % pricetag vs % pricetag vs PDST CDP to: ÷ CDP semest	PD: per: tal \$ \$. Model I tal ters	Resident ST levels semester 5,751 6,123 A B (current)	se	mesters degree	\$ \$ \$	total 41,013 23,004 24,492 88,509 85.0% 123.2% 41,013
GP Tuition NRST TOTAL  % pricetag vs % pricetag vs PDST CDP to: ÷ CDP semest	PD: per: tal \$ \$. Model I tal ters	Resident ST levels semester 5,751 6,123 A B (current)	se to	mesters degree 4 4	\$ \$ \$	total 41,013 23,004 24,492 88,509 85.0% 123.2% 41,013 4 10,253
GP Tuition NRST TOTAL  % pricetag vs % pricetag vs CDP Semest PDST CDP total CDP Semest CDP Semest	PD: per: tal \$ \$. Model I tal ters d per serr	Resident ST levels semester  5,751 6,123  A B (current)	se to	mesters degree 4 4 4 5,179 6,084	\$ \$ \$	total 41,013 23,004 24,492 88,509 85.0% 123.2% 41,013 4 10,253 share %
GP Tuition NRST FOTAL  % pricetag vs % pricetag vs CDP total CDP semest CDP contaged  MPP PDST No	PD: per: tal \$ \$. Model I tal ters d per serr	Resident ST levels semester  5,751 6,123  A B (current)	se to	mesters degree 4 4	\$ \$ \$	total 41,013 23,004 24,492 88,509 85.0% 123.2% 41,013 4 10,253 share %
GP Tuition NRST TOTAL  % pricetag vs % pricetag vs CDP semest PDST CDP tot CDP semest PDST charged MPP PDST Nor	PD: per: tal \$ i. Model i tal ters d per sem	Resident ST levels semester  5,751 6,123  A B (current)  nester	se to	5,179 6,084 11,263	\$ \$	total 41,013 23,004 24,492 88,509 85.0% 123.2% 41,013 4 10,253 share % 46% 54%
GP Tuition NRST TOTAL  % pricetag vs % pricetag vs CDP Semest PDST CDP total CDP Semest CDP Semest	PD: per: tal \$ \$ \$ \$ \$ \$ Model i tal ters d per sem ponresident	Resident ST levels semester  5,751 6,123  A B (current)  nester	se to	mesters degree 4 4 4 5,179 6,084	\$ \$ \$	total 41,013 23,004 24,492 88,509 85.0% 123.2% 41,013 4 10,253 share %

		RESID	DENTS		
	Re	esident			
	PD	ST levels	semesters		
		semester	to degree		total
MPP	\$	4,875	4	\$	19,500
MS	\$	3,120			
PDST CDP t				\$	19,500
GP Tuition	\$	5,751	4	\$	23,004
TOTAL				\$	42,504
% pricetag	vs. Model	A			70.6%
PDST CDP t	otal			Ś	19,500
: CDP seme	esters				4
PDST charg	ed per sen	nester		\$	4,875
PDST CDP -	MADD char		50%	\$	9.750
	IVIEL 21191	=	50%		9,750
DOST COD -	MC chara				
		between prog		\$	19,500
	agreements		rams		
	ngreements	NONRE	SIDENTS semesters		19,500
* subject to a	Non PD per	NONRE Resident ST levels semester	SIDENTS		
* subject to a	Non PD per \$	NONRE -Resident ST levels semester 5,179	SIDENTS semesters to degree	\$	19,500
* subject to a	Non PD: per \$	NONRE Resident ST levels semester	SIDENTS semesters	\$	19,500 total 24,336
* subject to a  MPP MS PDSTCDP t	Non PD: per \$ \$ otal	NONRE -Resident ST levels semester 5,179 6,084	semesters to degree	\$ \$	total 24,336 24,336
MPP MS PDSTCDP t GP Tuition	Non PD per \$ \$ otal	NONRE -Resident ST levels semester 5,179 6,084 5,751	SIDENTS  semesters to degree  4	\$ \$ \$ \$	total 24,336 24,336 23,004
MPP MS PDSTCDP t GP Tuition NRST	Non PD: per \$ \$ otal	NONRE -Resident ST levels semester 5,179 6,084	semesters to degree	\$ \$ \$ \$ \$ \$ \$ \$	total  24,336 24,336 23,004 24,492
MPP MS PDSTCDP t GP Tuition NRST	Non PD per \$ \$ otal	NONRE -Resident ST levels semester 5,179 6,084 5,751	SIDENTS  semesters to degree  4	\$ \$ \$ \$	total 24,336 24,336 23,004
MPP MS PDSTCDP t GP Tuition NRST TOTAL	Non PD per \$ \$ otal \$	NONRE Resident ST levels semester 5,179 6,084 5,751 6,123	SIDENTS  semesters to degree  4	\$ \$ \$ \$ \$ \$ \$ \$	total  24,336 24,336 23,004 24,492
MPP MS PDSTCDP t GP Tuition NRST TOTAL % pricetag.	Non PD per \$ \$ otal \$ \$	NONRE Resident ST levels semester 5,179 6,084 5,751 6,123	SIDENTS  semesters to degree  4	\$ \$ \$ \$ \$ \$ \$ \$	total  24,336 24,336 23,004 24,492 71,832
MPP MS POST CDP t GP Tuition NRST TOTAL	Non PD per \$ \$ otal \$ \$ .	NONRE Resident ST levels semester 5,179 6,084 5,751 6,123	SIDENTS  semesters to degree  4	\$ \$ \$ \$ \$ \$ \$ \$ \$	total 24,336 24,336 23,004 24,492 71,832
MPP MS PDSTCDP t GP Tuition NRST TOTAL % pricetag: PDSTCDP t CDP semes	Non PD per \$ \$ otal \$ \$	NONRE Resident ST levels semester 5,179 6,084 5,751 6,123	SIDENTS  semesters to degree  4	\$ \$ \$ \$ \$ \$ \$ \$	total 24,336 24,336 23,004 24,492 71,832
MPP MS PDST CDP t GP Tuition NRST TOTAL % pricetag	Non PD per \$ south	NONRE -Resident ST levels semester 5,179 6,084 5,751 6,123	SIDENTS  semesters to degree  4	\$ \$ \$ \$ \$ \$ \$ \$ \$	total  24,336 24,336 23,004 24,492 71,832 69.0%





Pro-rate PDS	Blended P Tlevels b	y#of <u>units</u> +	<u>premium</u>								
				RE	SIDENTS						
		sident									
		ST levels	semesters				n-CDP		\$\$		
		semester	to degree		total		nits		per unit		
MPP	\$	4,875	4	\$	19,500		55	\$		55	
MS	\$	3,120	2	\$	6,240		24	\$	20	0	
			x CDP				emium:		compared		I-I A
	***		units		total		.0%		compared full PDST	to Mod	Δ\$\$
MPP	Ś	per unit 355	34	Ś		\$	13.260	,	68%	Ś	(6,240
MS	\$	260	24	Ś		\$	6.864		110%	Ś	624
PDST CDP to		200	semesters	ş		\$	20,124		110%	ş	024
GP Tuition	\$	5,751	4			Ś	23,004				
TOTAL	· ·	3,,31				\$	43,128	ĺ			
101112					-		45,120	J.			
% pricetag vs	. Model A						71.6%	Ī			
% pricetag vs					<u></u>		101.5%				
. ,		,			-			•			
PDST CDP to	tal					\$	20,124				
÷ CDP semest	ters						4				
PDST charged	d per sem	ester				\$	5,031				
					-						
									compared	to Mod	lel A
								9	full PDST		Δ\$\$
PDST CDP - N	APP share				6.607	\$	13.260		68%	Ś	(6.240
							13,200				
PDST CDP - N						\$ \$	6,864		110%	\$	624
									110%		
					34%		6,864		110%		
	4S share			NONI			6,864		110%		
	AS share	Resident		NONI	34%	\$	6,864 20,124				
	Non-	ST levels	semesters	NONI	34% RESIDENTS	\$ \$ ÷no	6,864 20,124 n-CDP		\$\$		
PDST CDP - N	Non- PDS per:	ST levels semester	to degree		34%  RESIDENTS  total	\$ \$ + no	6,864 20,124 n-CDP nits	^	\$\$ per unit	\$	
PDST CDP - N	Non- PDS per:	ST levels semester 5,179	to degree 4	\$	34%  RESIDENTS  total 20,716	\$ \$ ÷no	6,864 20,124 on-CDP nits	\$	\$\$ per unit	\$	
PDST CDP - N	Non- PDS per:	ST levels semester	to degree		34%  RESIDENTS  total	\$ \$ ÷no	6,864 20,124 n-CDP nits	\$ \$	\$\$ per unit	\$	
PDST CDP - N	Non- PDS per:	ST levels semester 5,179	to degree 4	\$	34%  RESIDENTS  total 20,716	\$ \$ ÷no	6,864 20,124 on-CDP nits		\$\$ per unit	\$	
PDST CDP - N	Non- PDS per:	ST levels semester 5,179	to degree 4	\$	34%  RESIDENTS  total 20,716	÷ no	6,864 20,124 n-CDP nits 55 24		\$\$ per unit	\$ 77 07	624
PDST CDP - N	Non- PD: per: \$	ST levels semester 5,179 6,084	to degree 4 2	\$	34%  RESIDENTS  total 20,716 12,168	\$ \$ + no u	6,864 20,124 nr-CDP nits 55 24	\$	\$\$ per unit 3: 56	\$ 77 07	624
PDST CDP - N	Non- PD: per: \$	ST levels semester 5,179	to degree 4 2	\$	134%  RESIDENTS  total 20,716 12,168  total	+ pre	6,864 20,124 n-CDP nits 55 24	\$	\$\$ per unit	\$ 77 07	624 del A Δ\$\$
MPP MS	Non- PDS per: \$ \$	57 levels semester 5,179 6,084 per unit 377	x CDP units	\$ \$	34%  RESIDENTS  total 20,716 12,168  total 12,806	+ pre	6,864 20,124 nn-CDP nits 55 24 emium:	\$	\$\$ per unit 3: 50 compared 6 full PDST 68%	\$ 77 07 to Moo	624 lel A Δ\$\$ (6,629
PDST CDP - N	Non- PDS per: \$ \$	ST levels semester 5,179 6,084	to degree  4 2  x CDP units	\$ \$	34%  RESIDENTS  total  20,716 12,168  total  12,806 12,168	+ pre	6,864 20,124 20,124 20,124 20,124 21,085 24 24 24,087 14,087 13,385	\$	\$\$ per unit 3: 50 compared 6 full PDST	\$ 77 07 to Mod	624 del A Δ\$\$
MPP MS	Non- PDS per: \$ \$	57 levels semester 5,179 6,084 per unit 377	x CDP units 34 24	\$ \$	total 20,716 12,168 total 12,806 12,168	+ pre	6,864 20,124 nn-CDP nits 55 24 emium:	\$	\$\$ per unit 3: 50 compared 6 full PDST 68%	\$ 77 07 to Moo	624 lel A Δ\$\$ (6,629
MPP MS MPP MS	Non- PD: per: \$ \$ \$	5.71evels semester 5,179 6,084 per unit 377 507	x CDP units 34 24 semesters	\$ \$	total 20,716 12,806 12,168	+ pre	6,864 20,124 20,124 20,124 20,124 21,087 21,385 27,472	\$	\$\$ per unit 3: 50 compared 6 full PDST 68%	\$ 77 07 to Moo	624 lel A Δ\$\$ (6,629
MPP MS MPP MS PDSTCDP to GP Tuition	Non- PD: per: \$ \$ \$	5.71evels semester 5,179 6,084 per unit 377 507	x CDP units 34 24 semesters 4	\$ \$	total 20,716 12,168 total 12,806 12,168	+ pre 1 \$ \$ \$ \$ \$	6,864 20,124 an-CDP nits 55 24 emium: .0% 14,087 13,385 27,472 23,004	\$	\$\$ per unit 3: 50 compared 6 full PDST 68%	\$ 77 07 to Moo	624 lel A Δ\$\$ (6,629
MPP MS MS MS MPP MS MS MS MPP MS	Non- PD: per: \$ \$ \$	5.71evels semester 5,179 6,084 per unit 377 507	x CDP units 34 24 semesters 4	\$ \$	total 20,716 12,168 total 12,806 12,168	+ pre 1 5 5 5 5 5 5 5 5 5 5 5 5	6,864 20,124 an-CDP nits 55 24 emium: .0% 14,087 13,385 27,472 23,004 24,492	\$	\$\$ per unit 3: 50 compared 6 full PDST 68%	\$ 77 07 to Moo	624 lel A Δ\$\$ (6,629
MPP MS MS MS MPP MS MS MS MPP MS	Non-PDS per: \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	ST levels semester 5,179 6,084 per unit 377 507 5,751 6,123	x CDP units 34 24 semesters 4	\$ \$	total 20,716 12,168 total 12,806 12,168	+ pre 1 5 5 5 5 5 5 5 5 5 5 5 5	6,864 20,124 an-CDP nits 55 24 emium: .0% 14,087 13,385 27,472 23,004 24,492	\$	\$\$ per unit 3: 50 compared 6 full PDST 68%	\$ 77 07 to Moo	624 lel A Δ\$\$ (6,629
MPP MS MPP MS OF Tuition NRST TOTAL	Non-PDS per: \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	5Tlevels semester 5,179 6,084 per unit 377 507 5,751 6,123	x CDP units 34 24 semesters 4	\$ \$	total 20,716 12,168 total 12,806 12,168	+ pre 1 5 5 5 5 5 5 5 5 5 5 5 5	6,864 20,124 on-CDP nnits 55 24 emium: .0% 14,087 13,385 27,472 23,004 24,492 74,968	\$	\$\$ per unit 3: 50 compared 6 full PDST 68%	\$ 77 07 to Moo	624 lel A Δ\$\$ (6,629
MPP MS MPP MS PDST CDP to GP Tuition NRST TOTAL % pricetag vs % pricetag vs	Non- PD: per: \$ \$ \$ tal \$ \$. Model A	5Tlevels semester 5,179 6,084 per unit 377 507 5,751 6,123	x CDP units 34 24 semesters 4	\$ \$	total 20,716 total 12,168 total 12,806 12,168	+pre 1 1 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	6,864 20,124  nn-CDP nnits 55 24  24,08 14,087 13,385 27,472 23,004 24,492 74,968 72.0%	\$	\$\$ per unit 3: 50 compared 6 full PDST 68%	\$ 77 07 to Moo	624 lel A Δ\$\$ (6,629
MPP MS MS PDST CDP to MS PDST CDP to NRST TOTAL % pricetag vs	Non- PD: per: \$ \$ \$ tal \$ \$. Model A	5Tlevels semester 5,179 6,084 per unit 377 507 5,751 6,123	x CDP units 34 24 semesters 4	\$ \$	total 20,716 total 12,168 total 12,806 12,168	+ pre 1 5 5 5 5 5 5 5 5 5 5 5 5	6,864 20,124 on-CDP nits 555 24 emium: .0% 14,087 13,385 27,472 23,004 24,492 74,968	\$	\$\$ per unit 3: 50 compared 6 full PDST 68%	\$ 77 07 to Moo	624 lel A Δ\$\$ (6,629
MPP MS MS PDST CDP to GP Tuition NRST TOTAL  % pricetag vs % pricetag vs PDST CDP to ÷ CDP seems 1	Non-pb: per: \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	ST levels semester 5,179 6,084 per unit 377 507 5,751 6,123	x CDP units 34 24 semesters 4	\$ \$	34%  total 20,716 12,168  total 12,806 12,168	+ pre 1 1 1 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	6,864 20,124 on-CDP nits 55 24 emium: .0% 14,087 13,385 27,472 23,004 24,492 74,968 104,4% 27,472	\$	\$\$ per unit 3: 50 compared 6 full PDST 68%	\$ 77 07 to Moo	624 lel A Δ\$\$ (6,629
MPP MS MPP MS MS MS TOTAL % pricetag vs PDST CDP to	Non-pb: per: \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	ST levels semester 5,179 6,084 per unit 377 507 5,751 6,123	x CDP units 34 24 semesters 4	\$ \$	34%  total 20,716 12,168  total 12,806 12,168	+pre 1 1 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	6,864 20,124  n-CDP nits 55 24  14,087 13,385 27,472 23,004 24,492 74,968  72.0% 104.4%	\$	\$\$ per unit 3: 50 compared 6 full PDST 68%	\$ 77 07 to Moo	624 lel A Δ\$\$ (6,629
MPP MS MS PDST CDP to GP Tuition NRST TOTAL  % pricetag vs % pricetag vs PDST CDP to ÷ CDP seems 1	Non-pb: per: \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	ST levels semester 5,179 6,084 per unit 377 507 5,751 6,123	x CDP units 34 24 semesters 4	\$ \$	34%  total 20,716 12,168  total 12,806 12,168	+ pre 1 1 1 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	6,864 20,124 on-CDP nits 55 24 emium: .0% 14,087 13,385 27,472 23,004 24,492 74,968 104,4% 27,472	\$	\$\$ per unit 3: 50 compared 6 full PDST 68%	\$ 77 07 to Moo	624 lel A Δ\$\$ (6,629
MPP MS MS PDST CDP to GP Tuition NRST TOTAL  % pricetag vs % pricetag vs PDST CDP to ÷ CDP seems 1	Non-pb: per: \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	ST levels semester 5,179 6,084 per unit 377 507 5,751 6,123	x CDP units 34 24 semesters 4	\$ \$	34%  total 20,716 12,168  total 12,806 12,168	+ pre 1 1 1 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	6,864 20,124 on-CDP nits 55 24 emium: .0% 14,087 13,385 27,472 23,004 24,492 74,968 104,4% 27,472	\$	SS per unit 3: 50  compared 6 full PDST 68% 110%	to Moo	624 624 6629 6629 1,217
MPP MS  MPP MS  MS  MS  MS  MS  MS  MS	Non-PDS-per-SS-SS-SS-SS-SS-SS-SS-SS-SS-SS-SS-SS-SS	ST levels semester 5,179 6,084 per unit 377 507 5,751 6,123	x CDP units 34 24 semesters 4	\$ \$	12,806 12,168	+pre-	6,864 20,124  n-CDP nits 555 24  14,087 13,385 27,472 23,004 24,492 74,968  72.0% 104.4% 27,472 4 6,868	\$	\$\$ per unit 3: 50  compared 6 full PDST 68% 110%	\$ to Moo	624 ΔSS (6,629 1,217
MPP MS MS PDST CDP to GP Tuition NRST TOTAL  % pricetag vs % pricetag vs PDST CDP to ÷ CDP seems 1	Non PD: S S S S S S S S S S S S S S S S S S S	ST levels semester 5,179 6,084 per unit 377 507 5,751 6,123	x CDP units 34 24 semesters 4	\$ \$	34%  total 20,716 12,168  total 12,806 12,168	+ pre 1 1 1 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	6,864 20,124 on-CDP nits 55 24 emium: .0% 14,087 13,385 27,472 23,004 24,492 74,968 104,4% 27,472	\$	SS per unit 3: 50  compared 6 full PDST 68% 110%	to Moo	624 Δ Δ S S (6,629 1,217

#### Concurrent Degree Programs - PDST Assessment Models fro MPP-MS in Nuclear or Mechanical Engineering

#### CDP: MPP-MS (Nuclear or Mechanical Engineering)

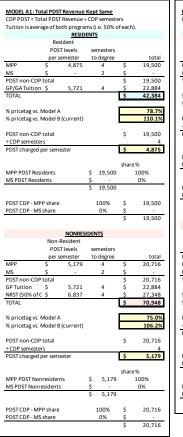
			Non-CDP	
				semesters
	units		%	to degree
MPP MS		55	70%	4
MS		24	30%	2
Total:	79		100%	6

		CDP	
			semesters
	units	%	to degree
MPP MS	34	59%	
MS	24	41%	
Total:	58	100%	4
	percentage overla		0%

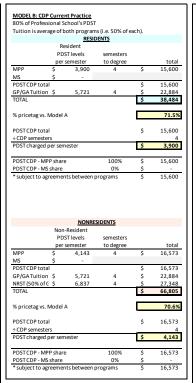
2018-19 Fee Levels per semester	
MPP PDST Residents	\$ 4,875
MS PDST Residents	\$ -
MPP PDST Nonresidents	\$ 5,179
MS PDST Nonresidents	\$ -
Graduate Professional & Academic Tuition	\$ 5,721
Graduate Professional NRST	\$ 6,123
Graduate Academic NRST	\$ 7,551

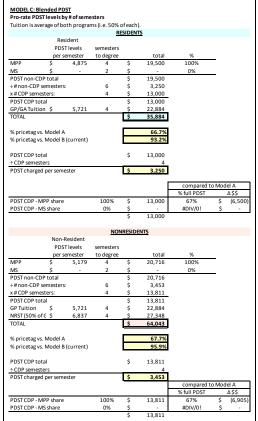
Current CDI	P Revenue Split	
MPP	100%	
MS	0%	
% of origina	l degree units delive	ered in CDP
MPP	62%	
MS	100%	

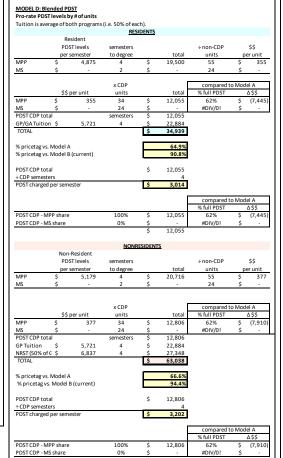
	-CDP (c	legrees ear	ned sequent	ially)	
Both PDSTs ass	essed				
		BESID			
		RESID sident	ENIS		
		Tlevels	semesters		
	pers	emester	to degree		tota
MPP	\$	4,875	4	\$	19,500
MS	\$		2	\$	
PDST non-CDP	total			\$	19,500
GP/GA Tuition	\$	5,721	6	\$	34,326
TOTAL				\$	53,826
		NONRES	IDENTS		
	Non-	Resident			
	DDS	Tlevels	semesters		
		emester	to degree		total
MPP		semester 5,179		\$	
MPP MS	per s		to degree	\$	
	per s \$ \$		to degree 4		20,716
MS	per s \$ \$ total		to degree 4	\$	20,716
MS PDST non-CDP	pers \$ \$ total \$	5,179	to degree 4 2	\$	20,716 - 20,716 34,326
MS PDST non-CDP GP/GA Tuition	per s \$ \$ total	5,179	to degree 4 2	\$	20,716 - 20,716 34,326 24,492 15,102



	alculated		5%		
	RESID	ENTS			
R	esident				
PD	ST levels	sem	nesters		
	semester	to	degree		total
PDST CDP total				\$	22,868
	5,721		4	\$	22,884
TOTAL				\$	45,752
% pricetag vs. Model	Δ				85.0%
% pricetag vs. Model					118.9%
	_ (==::=::,				
PDST CDP total				\$	22,868
÷ CDP semesters					4
PDST charged per ser	nester			\$	5,717
MPP PDST Residents		\$	4,875	shar	e% 100%
MS PDST Residents		Ś	-,075		0%
		Ś	4,875		
PDST CDP - MPP shar	e	_	00%	\$	22,868
PDST CDP - MS share			0%	\$	
				\$	22,868
Nor	NONRES -Pesident	IDENT	S		
	-Resident				
PD	-Resident ST levels	sem	nesters		total
PD	-Resident	sem		\$	total 30,209
PD per	-Resident ST levels	sem	nesters	\$ \$	
PD per PDST CDP total GP Tuition \$ NRST (50% of 6 \$	-Resident ST levels semester	sem	nesters degree	\$	30,209
PD per PDST CDP total GP Tuition \$	-Resident ST levels semester 5,721	sem	nesters degree 4	\$	30,209 22,884
PD per PDST CDP total GP Tuition \$ NRST (50% of € \$ TOTAL	ST levels semester 5,721 6,837	sem	nesters degree 4	\$	30,209 22,884 27,348 <b>80,441</b>
PD per PDST CDP total GP Tuition \$ NRST (50% of C \$ TOTAL % pricetag vs. Model	-Resident ST levels semester 5,721 6,837	sem	nesters degree 4	\$	30,209 22,884 27,348 <b>80,441</b>
PD per PDST CDP total GP Tuition \$ NRST (50% of € \$ TOTAL	-Resident ST levels semester 5,721 6,837	sem	nesters degree 4	\$	30,209 22,884 27,348 <b>80,441</b>
PD per PDST CDP total GP Tuition \$ NRST (50% of C \$ TOTAL  % pricetag vs. Model % pricetag vs. Model	-Resident ST levels semester 5,721 6,837	sem	nesters degree 4	\$	30,209 22,884 27,348 <b>80,441</b> <b>85.0%</b> <b>120.4%</b>
PDD per PDST CDP total GP Tuition \$ NRST (50% of € \$ TOTAL  % pricetag vs. Model % pricetag vs. Model PDST CDP total	-Resident ST levels semester 5,721 6,837	sem	nesters degree 4	\$	30,209 22,884 27,348 <b>80,441</b>
PD per PDST CDP total GP Tuition \$ NRST (50% of C \$ TOTAL  % pricetag vs. Model % pricetag vs. Model	-Resident ST levels semester 5,721 6,837 A B (current)	sem	nesters degree 4	\$	30,209 22,884 27,348 <b>80,441</b> <b>85.0%</b> <b>120.4%</b>
PD per PDST CDP total GP Tuition \$ NRST (50% of € \$ TOTAL  % pricetag vs. Model % pricetag vs. Model PDST CDP total ÷ CDP semesters	-Resident ST levels semester 5,721 6,837 A B (current)	sem	nesters degree 4	\$ \$	30,209 22,884 27,348 80,441 85.0% 120.4% 30,209
PDD per PDST CDP total GP Tuition \$ NRST [50% of 6 \$ TOTAL  % pricetag vs. Model % pricetag vs. Model PDST CDP total ÷ CDP semesters PDST charged per ser	-Resident ST levels semester 5,721 6,837 A B (current)	sem to o	nesters degree 4 4	\$ \$	30,209 22,884 27,348 80,441 85.0% 120.4% 30,209 4 7,552
PD per PDST CDP total GP Tuition \$ NRST (S0% of 6 \$ TOTAL \$ pricetag vs. Model \$ pricetag vs. Model \$ pDST CDP total \$ CDP semesters \$ PDST charged per ser	-Resident ST levels semester 5,721 6,837 A B (current)	sem to o	nesters degree 4	\$ \$ \$	30,209 22,884 27,348 80,441 85.0% 120.4% 30,209 4 7,552 e% 100%
PDD per PDST CDP total GP Tuition \$ NRST [50% of 6 \$ TOTAL  % pricetag vs. Model % pricetag vs. Model PDST CDP total ÷ CDP semesters PDST charged per ser	-Resident ST levels semester 5,721 6,837 A B (current)	sem to o	nesters degree 4 4 4	\$ \$ \$	30,209 22,884 27,348 80,441 85.0% 120.4% 30,209 4 7,552
PD per PDST CDP total GP Tuition \$ NRST (S0% of 6 \$ TOTAL \$ pricetag vs. Model \$ pricetag vs. Model \$ pDST CDP total \$ CDP semesters \$ PDST charged per ser	-Resident ST levels semester 5,721 6,837 A B (current)	sem to o	nesters degree 4 4	\$ \$ \$	30,209 22,884 27,348 80,441 85.0% 120.4% 30,209 4 7,552 e% 100%
PD per PDST CDP total GP Tuition \$ NeST (50% of € \$ TOTAL \$ % pricetag vs. Model \$ % pricetag vs. Model \$ + CDP semesters \$ PDST CDP total \$ + CDP semesters \$ PDST charged per ser MPP PDST Nonresidem MS PDST Nonresidem	-Resident ST levels semester 5,721 6,837 A B (current)	sem to o	5,179 - 5,179	\$ \$ \$ \$ shar	30,209 22,884 27,348 80,441 85.0% 120.4% 30,209 4 7,552 e% 100% 0%
PD per PDST CDP total GP Tuition \$ NRST (S0% of 6 \$ TOTAL \$ pricetag vs. Model \$ pricetag vs. Model \$ pDST CDP total \$ CDP semesters \$ PDST charged per ser	-Resident ST levels semester 5,721 6,837 A B (current)	sem to o	nesters degree 4 4 4	\$ \$ \$	30,209 22,884 27,348 80,441 85.0% 120.4% 30,209 4 7,552 e% 100%







Tuition is avera	age of bo	oth programs	(i.e. 50% of eac								
	0-	sident		RES	SIDENTS						
		Tlevels	semesters				non-CDP		\$\$		
		semester	to degree		total		units		per unit		
MPP	Ś	4.875	4	\$	19,500		55	Ś	355	-	
MS	Ś	-	2	Ś		Ś	24	Ś			
										-	
			x CDP			+	premium:		compared to	Mod	el A
		oer unit	units		total		10%	%	full PDST		Δ\$\$
MPP	\$	355	34	\$	12,055	\$	13,260		68%	\$	(6,24
MS	\$	-	24	\$	-	\$			#DIV/0!	\$	
PDST CDP total	-		semesters			\$	13,260				
SP/GA Tuition TOTAL	\$	5,721	4			\$ <b>\$</b>	22,884				
IOIAL						\$	36,144				
6 pricetag vs. N	Model A						67.1%	i			
6 pricetag vs. N							93.9%				
o princerag 45. II	· · · · · · · · · · · ·	(carrent)					33.376	•			
DST CDP total	1					Ś	13.260				
CDP semester						-	4				
DST charged p		ester				\$	3,315				
									compared to		
								0/	full PDST		Δ\$\$
								70			
					100%	\$	13,260		68%	\$	(6,24
					100% 0%	\$				\$ \$	(6,24
							13,260 - 13,260		68%		(6,24
					0%	\$			68%		(6,24
	share	Resident				\$			68%		(6,24
	share Non-	Resident	semesters		0%	\$			68%		(6,24
PDST CDP - MS	Non- PDS pers		semesters to degree	NONE	0%	\$	13,260		68% #DIV/0!		(6,24
PDST CDP - MS	Non- PDS pers	Tlevels	to degree 4	NONE \$	0% RESIDENTS	\$	13,260 non-CDP units	\$	68% #DIV/0!	\$	(6,24
PDST CDP - MS	Non- PDS pers	T levels semester	to degree	NONE	0% RESIDENTS total	\$	13,260		68% #DIV/0! \$\$ per unit	\$	(6,24
PDST CDP - MS	Non- PDS pers	Tlevels semester 5,179	to degree 4	NONE \$	0%  RESIDENTS  total 20,716	\$	13,260 non-CDP units	\$	\$\$ per unit	\$	(6,24
PDST CDP - MS	Non- PDS pers	Tlevels semester 5,179	to degree 4 2	NONE \$	0%  RESIDENTS  total 20,716	\$ \$	13,260 non-CDP units 55	\$ \$	\$\$ per unit	\$	-
PDST CDP - MS	Non- PDS pers	ST levels semester 5,179	to degree 4 2 x CDP	NONE \$	0%  RESIDENTS  total 20,716	\$ \$	13,260 non-CDP units 55 24 premium:	\$ \$	\$\$ per unit 377 -	\$	el A
MPP MS	Non- PDS pers \$	ST levels semester 5,179	to degree 4 2 x CDP units	* \$	0%  RESIDENTS  total 20,716 - total	\$ \$ \$	non-CDP units 55 24 premium: 10%	\$ \$	\$\$ per unit  377  compared to	\$ Mod	- el A Δ\$\$
MPP MS	Non- PDS pers	ST levels semester 5,179	to degree 4 2 x CDP	NONE \$	0%  RESIDENTS  total 20,716	\$ \$ \$	13,260 non-CDP units 55 24 premium:	\$ \$	\$\$ per unit 377 - compared to: full PDST 68%	\$	- el A Δ\$\$
MPP MS	Non- PDS pers \$ \$	ST levels semester 5,179	to degree 4 2 x CDP units 34	\$ \$ \$	0%  RESIDENTS  total 20,716 - total	\$ \$ \$	non-CDP units 55 24 premium: 10%	\$ \$	\$\$ per unit  377  compared to	\$ Mod	- el A Δ\$\$
MPP MS  WPP MS  PDST CDP total	Non- PDS pers \$ \$	ST levels semester 5,179	x CDP units 34 24	\$ \$ \$	0%  RESIDENTS  total 20,716 - total	\$ \$ \$	13,260  non-CDP units 55 24  premium: 10% 14,087	\$ \$	\$\$ per unit 377 - compared to: full PDST 68%	\$ Mod	- el A Δ\$\$
MPP MS PDST CDP total SP Tuition	Non-PDS pers \$ \$ \$	or levels semester 5,179 - over unit 377	x CDP units 34 24 semesters	\$ \$ \$	0%  RESIDENTS  total 20,716 - total	\$ \$ \$ \$	13,260  non-CDP units 55 24  premium: 10% 14,087	\$ \$	\$\$ per unit 377 - compared to: full PDST 68%	\$ Mod	- el A Δ\$\$
MPP MS  WPP MS  WPP MS  WS  DST CDP total SP Tuition  RRST [50% of 6	Non-PDS pers \$ \$ \$	ST levels semester 5,179 	x CDP units 34 24 semesters 4	\$ \$ \$	0%  RESIDENTS  total 20,716 - total	\$ \$ \$ \$ \$ \$	13,260 non-CDP units 55 24 premium: 10% 14,087 22,884	\$ \$	\$\$ per unit 377 - compared to: full PDST 68%	\$ Mod	- el A Δ\$\$
MPP MS PDST CDP total SP Tuition NRST (50% of 6	Non-PDS pers \$ \$ \$	ST levels semester 5,179 	x CDP units 34 24 semesters 4	\$ \$ \$	0%  RESIDENTS  total 20,716 - total	\$ \$ \$ \$ \$ \$ \$	13,260  non-CDP units 55 24  premium: 10% 14,087 14,087 22,884 27,348	\$ \$	\$\$ per unit 377 - compared to: full PDST 68%	\$ Mod	- el A Δ\$\$
MPP MS  MS  MS  MS  MS  MS  MS  MS  MS	Non-PDS \$ \$ \$ \$ \$	5.1 levels semester 5,179 	x CDP units 34 24 semesters 4	\$ \$ \$	0%  RESIDENTS  total 20,716 - total	\$ \$ \$ \$ \$ \$ \$	13,260  non-CDP units 55 24  premium: 10% 14,087 - 22,884 27,348 64,319	\$ \$	\$\$ per unit 377 - compared to: full PDST 68%	\$ Mod	- el A Δ\$\$
MPP MS  MS  MS  MS  MS  MS  MS  MS  MS	Non-PDS \$ \$ \$ \$ \$	5.1 levels semester 5,179 	x CDP units 34 24 semesters 4	\$ \$ \$	0%  RESIDENTS  total 20,716 - total	\$ \$ \$ \$ \$ \$ \$	13,260  non-CDP units 55 24  premium: 10% 14,087 22,884 27,348 64,319	\$ \$	\$\$ per unit 377 - compared to: full PDST 68%	\$ Mod	- el A Δ\$\$
MPP MS  MS  MS  MS  MS  MS  MS  MS  MS	Non-PDS-pers \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	5.1 levels semester 5,179 	x CDP units 34 24 semesters 4	\$ \$ \$	0%  RESIDENTS  total 20,716 - total	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	13,260  non-CDP units  55 24  premium: 10% 14,087 14,087 22,884 27,348 64,319 68.0% 96.3%	\$ \$	\$\$ per unit 377 - compared to: full PDST 68%	\$ Mod	- el A Δ\$\$
MPP MS  WIPP MS  DIST CDP total SP Tuition NRST [50% of C TOTAL  W pricetag vs. N  PpDST CDP total	Non-PDS pers \$ \$ \$ \$ \$ Model A Model A	5.1 levels semester 5,179 	x CDP units 34 24 semesters 4	\$ \$ \$	0%  RESIDENTS  total 20,716 - total	\$ \$ \$ \$ \$ \$ \$	13,260  non-CDP units 55 24  14,087  14,087  22,884 27,348 64,319  68.0% 96.3%	\$ \$	\$\$ per unit 377 - compared to: full PDST 68%	\$ Mod	- el A Δ\$\$
MPP MS  MS  MS  MS  MS  MS  MS  MS  MS	Non-PDS per: \$ \$ \$ \$ \$ Model A Model A Model E	or unit 377 - 5,721 6,837	x CDP units 34 24 semesters 4	\$ \$ \$	0%  RESIDENTS  total 20,716 - total	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	13,260 non-CDP units 55 24 premium: 10% 14,087 14,087 22,884 27,348 64,319 68.0% 96.3%	\$ \$	\$\$ per unit 377 - compared to: full PDST 68%	\$ Mod	- el A Δ\$\$
MPP MS  MS  MS  MS  MS  MS  MS  MS  MS	Non-PDS per: \$ \$ \$ \$ \$ Model A Model A Model E	or unit 377 - 5,721 6,837	x CDP units 34 24 semesters 4	\$ \$ \$	0%  RESIDENTS  total 20,716 - total	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	13,260  non-CDP units 55 24  14,087  14,087  22,884 27,348 64,319  68.0% 96.3%	\$ \$	\$\$ per unit 377 - compared to: full PDST 68%	\$ Mod	- el A Δ\$\$
MPP MS  MS  MS  MS  MS  MS  MS  MS  MS	Non-PDS per: \$ \$ \$ \$ \$ Model A Model A Model E	or unit 377 - 5,721 6,837	x CDP units 34 24 semesters 4	\$ \$ \$	0%  RESIDENTS  total 20,716 - total	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	13,260 non-CDP units 55 24 premium: 10% 14,087 14,087 22,884 27,348 64,319 68.0% 96.3%	\$ \$	68% #DIV/01  \$\$ \$Per unit 377  compared to full PDST 68% #DIV/01	\$ Mod	el A Δ\$\$ (6,62
MPP MS  MS  MS  MS  MS  MS  MS  MS  MS	Non-PDS per: \$ \$ \$ \$ \$ Model A Model A Model E	or unit 377 - 5,721 6,837	x CDP units 34 24 semesters 4	\$ \$ \$	0%  RESIDENTS  total 20,716 - total	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	13,260 non-CDP units 55 24 premium: 10% 14,087 14,087 22,884 27,348 64,319 68.0% 96.3%	\$ \$ \$	68% #DIV/01  \$\$ per unit 377 - compared to full PDST 68% #DIV/01	\$ Mod	- el A Δ\$\$ (6,62
MPP MS  MPP MS  MPP MS  MPP MS  MS  MS	Non-pos s \$ \$ \$ \$ \$ \$ Model A Model E I	or unit 377 - 5,721 6,837	x CDP units 34 24 semesters 4	\$ \$ \$	0%  RESIDENTS  total 20,716 - total	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	13,260 non-CDP units 55 24 premium: 10% 14,087 14,087 22,884 27,348 64,319 68.0% 96.3%	\$ \$ \$	68% #DIV/01  \$\$ \$Per unit 377  compared to full PDST 68% #DIV/01	\$ Mod	el A Δ\$\$ (6,62:

#### Concurrent Degree Programs - PDST Assessment Models for MSW-MPH

		Non-CDP	
		NOII-CDF	semesters
	units	%	to degree
MSW	54	56%	4
MPH	42	44%	4
Total:	96	100%	8

		CDP	
			semesters
	units	%	to degree
MSW	43	54%	
MPH	37	46%	
Total:	80	100%	6
pe	rcentage overlap:		17%

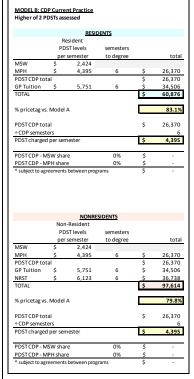
2018-19 Fee Levels per semester		
MSW PDST Residents	\$	2,424
MPH PDST Residents	\$	4,395
MSW PDST Nonresidents	\$	2,424
MPH PDST Nonresidents	\$	4,395
Graduate Professional Tuition	\$	5,751
Nonresident Supplemental Tuition	Ś	6.123

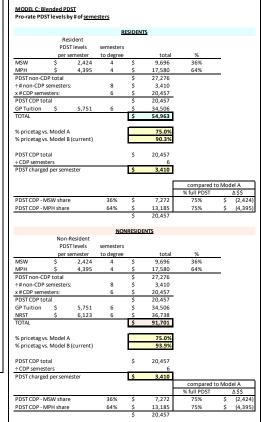
Current CDP R	Revenue Split	
MSW	0%	
MPH	0%	
% of original d	legree units deliv	ered in CDP
MSW	80%	
MPH	88%	

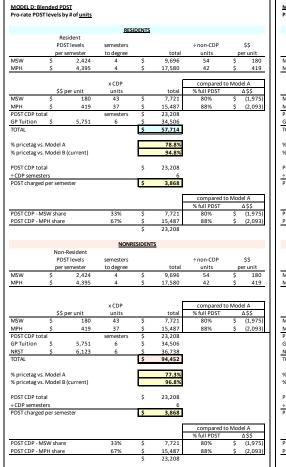
		RESID	ENTS	
	Re	esident		
	PD	ST levels	semesters	
	per	semester	to degree	tot
MSW	\$	2,424	4	\$ 9,69
MPH	\$	4,395	4	\$ 17,58
PDST non-CD	P total			\$ 27,27
GP Tuition	\$	5,751	8	\$ 46,00
TOTAL				\$ 73,28
		NONRES	IDENTS	
	Non	-Resident		
			semesters	
	PD	ST levels	semesters	
	per	semester	to degree	tot
MSW	per \$			\$ 9,69
MSW MPH	per	semester	to degree	\$ 9,69
	per \$ \$	semester 2,424	to degree 4	9,69 17,58
MPH	per \$ \$	semester 2,424	to degree 4	\$ 

MODEL A1: To					ers	
		RESID	ENT:	S		
	Resi	ident				
	PDST	levels	se	mesters		
	per se	emester	to	degree		total
MSW	\$	2,424		4	\$	9,696
MPH	\$	4,395		4	\$	17,580
PDST non-CDF					\$	27,276
GP Tuition	\$	5,751		6	\$	34,506
TOTAL					\$	61,782
% pricetag vs.	Model A					84.3%
% pricetag vs.		(current)			-	101.5%
70 pricetag vs.	IVIOUEI D	(current)			_	101.5/6
PDST non-CDF	total				Ś	27,276
÷ CDP semeste					_	6
PDST charged	per seme	ster			\$	4,546
						share %
MSW PDST Re			\$	9,696		36%
MPH PDST Res	sidents		\$	17,580		64%
			\$	27,276		
DOCT COD AN				36%		0.000
PDST CDP - MS					\$	9,696
PDST CDP - IVII	PH Share			64%	è	17,580 27,276
					۶	27,276
		NONRES	IDEN	NTS		
	Non-F	tesident				
	PDST	levels	se	mesters		
	per se	emester	to	degree		total
MSW	\$	2,424		4	\$	9,696
MPH	\$	4,395		4	\$	17,580
PDST non-CDF					\$	27,276
GP Tuition	\$	5,751		6	\$	34,506
NRST	\$	6,123		6	\$	36,738
TOTAL					\$	98,520
% pricetag vs.	Model A				_	80.6%
% pricetag vs. % pricetag vs.		(current)				100.9%
70 pricetag vs.	IVIOUEI D	(current)			_	100.576
PDST non-CDF	total				Ś	27,276
÷ CDP semeste					7	6
PDST charged		ster			\$	4,546
						share %
MSW PDST No			\$	2,424		36%
MPH PDST No	nresiden	ts	\$	4,395		64%
			\$	6,819		
DDCT-CDD	7147 -b -			260/	,	0.000
PDST CDP - MS				36%	\$	9,696
PDST CDP - MI	rn snare			64%	Ś	17,580 27,276
					ş	21,210

MODEL A2: T			d to	85%		
CDP PDST is r	everse c	alculated				
		RESID	ENT	<u>s</u>		
		sident				
		ST levels		mesters		
PDST CDP tot		semester	to	degree	Ś	27.785
GP Tuition	аі \$	5,751		6	Ś	34,506
TOTAL	,	3,/31		0	\$	62,291
0/!						85.0%
% pricetag vs. % pricetag vs.					_	102.3%
20 pricetag vs.	would	5 (current)			_	102.5%
PDST CDP tot	al				Ś	27,785
÷ CDP semest					7	6
PDST charged		ester			\$	4,631
	,				<u> </u>	.,
						share %
MSW PDST Re	sidents		\$	2,424		36%
MPH PDST Re	sidents		\$	4,395		64%
			\$	6,819		
PDST CDP - M				36%	\$	9,877
PDST CDP - M	PH shar	9		64%	\$	17,908 27.785
					,	27,703
		NONRES Resident	IDE	VIS.		
		-Resident ST levels		mesters		
		semester		degree		total
PDST CDP tot		semester		degree	\$	32,684
GP Tuition	\$	5,751		6	\$	34,506
NRST	Ś	6,123		6	Ś	36,738
TOTAL		-,			Ś	103,928
					_	
% pricetag vs.	Model	Ą				85.0%
% pricetag vs.	Model I	3 (current)				106.5%
PDST CDP tot					\$	32,684
÷ CDP semest	ers					6
PDST charged	per sem	ester			\$	5,447
						share %
MSW PDST No			\$	2,424		36%
MPH PDST No	nreside	nts	\$	4,395		64%
			\$	6,819		
				2501		
PDST CDP - M				36%	\$	11,618
PDST CDP - M	rn snar	e		64%	\$	21,065 32,684







					CIDENTE						
	Re	sident		KE	SIDENTS						
		ST levels	semesters			÷no	n-CDP		ŚŚ		
	per	semester	to degree		total	u	nits		per unit		
MSW	\$	2,424	4	\$	9,696		54	\$	180	_	
MPH	\$	4,395	4	\$	17,580		42	\$	419		
			x CDP		_		mium:		compared to	Mod	
		per unit	units		total		0%	%	full PDST		Δ\$\$
MSW	\$	180	43	\$		\$	8,493		88%	\$	(1,203
MPH PDST CDP tot	\$	419	37 semesters	\$		\$	17,036 25,529		97%	\$	(544
GP Tuition	аі \$	5,751	6			ş Ś	34,506				
TOTAL	ş	3,/31	0			\$	60.035	1			
IOIAL					E	,	00,033	l			
% pricetag vs.	Model A						81.9%				
% pricetag vs.	Model B	(current)					98.6%				
					_						
PDST CDP tot						\$	25,529				
÷ CDP semeste							6	ı			
PDST charged	per sem	ester			L	\$	4,255				
							i		compared to		I-I A
									full PDST	IVIOC	Δ\$\$
PDST CDP - M					33%		8.493	70	88%	\$	(1,203
					67%	\$ \$ \$	17,036 25,529		97%	\$	(544
	PH share			NON	67%	\$	17,036				
	PH share	-Resident		NON	67%	\$	17,036 25,529		97%		
PDST CDP - M	Non PD:	-Resident ST levels	semesters	NON	67% RESIDENTS	\$ \$ ÷no	17,036 25,529 n-CDP		97%		
PDST CDP - M	Non PD: per	-Resident ST levels semester	to degree		67%  RESIDENTS  total	÷no u	17,036 25,529 n-CDP nits		97% \$\$ per unit	\$	
PDST CDP - M	Non PD: per	-Resident ST levels semester 2,424	to degree 4	\$	67%  RESIDENTS  total 9,696	\$ \$ ÷no u	17,036 25,529 n-CDP nits	\$	97% \$\$ per unit 180	\$	
PDST CDP - M	Non PD: per	-Resident ST levels semester	to degree		67%  RESIDENTS  total	\$ \$ ÷no u	17,036 25,529 n-CDP nits		97% \$\$ per unit	\$	
PDST CDP - M	Non PD: per \$	-Resident ST levels semester 2,424 4,395	to degree 4 4 x CDP	\$	total 9,696 17,580	\$ + pre	17,036 25,529 n-CDP nits 54 42	\$	\$\$ per unit 180 419 compared to	\$	(544
PDST CDP - M	Non PD: per \$ \$	-Resident ST levels semester 2,424 4,395	to degree  4  4  x CDP units	\$	total 9,696 17,580	+ pre	17,036 25,529 n-CDP nits 54 42 mium:	\$	\$\$ per unit 180 419  compared to full PDST	\$ Moc	(544
MSW MPH	Non PD: per \$ \$	-Resident ST levels semester 2,424 4,395	x CDP units	\$ \$	67%  RESIDENTS  total 9,696 17,580  total 7,721	+ pre 1	17,036 25,529 n-CDP nits 54 42 mium: 0% 8,493	\$	\$\$ per unit  180 419  compared to full PDST 88%	\$ Moo	(544 lel A \( \Delta \\$ \\$ (1,203
MSW MPH	Non PD: per \$ \$	-Resident ST levels semester 2,424 4,395	x CDP units 43	\$	67%  RESIDENTS  total  9,696 17,580  total 7,721 15,487	+ pre 1 \$	17,036 25,529 n-CDP nits 54 42 mium: 0% 8,493 17,036	\$	\$\$ per unit 180 419  compared to full PDST	\$ Moc	(544 lel A \( \Delta \\$ \\$ (1,203
MSW MPH MSW MPH PDST CDP tot	Non PD: per \$ \$	-Resident ST levels semester 2,424 4,395 per unit 180 419	x CDP units 43 37 semesters	\$ \$	total 9,696 17,580 total 7,721 15,487	+ pre 1 \$ \$ \$ \$	17,036 25,529 n-CDP nits 54 42 mium: 0% 8,493 17,036 25,529	\$	\$\$ per unit  180 419  compared to full PDST 88%	\$ Moo	(544 lel A \( \Delta \\$ \\$ (1,203
MSW MPH MSW MPH DDST CDP tot GP Tuition	Non PD: per \$ \$ \$	-Resident ST levels semester 2,424 4,395 per unit 180 419 5,751	x CDP units 43 37 semesters 6	\$ \$	total 9,696 17,580 total 7,721 15,487	+ pre 1 \$ \$ \$ \$ \$ \$	17,036 25,529 n-CDP nits 54 42 mium: 0% 8,493 17,036 17,036 25,529 34,506	\$	\$\$ per unit  180 419  compared to full PDST 88%	\$ Moo	(544 lel A \( \Delta \\$ \\$ (1,203
MSW MPH MSW MPH PDST CDP tot GP Tuition NRST	Non PD: per \$ \$	-Resident ST levels semester 2,424 4,395 per unit 180 419	x CDP units 43 37 semesters	\$ \$	total 7,721 15,487	+ pre 1 \$ \$ \$ \$ \$ \$ \$ \$	17,036 25,529 n-CDP nits 54 442 mium: 0% 8,493 17,036 25,529 34,506 36,738	\$	\$\$ per unit  180 419  compared to full PDST 88%	\$ Moo	(544 lel A \( \Delta \\$ \\$ (1,203
MSW MPH MSW MPH PDST CDP tot GP Tuition NRST	Non PD: per \$ \$ \$	-Resident ST levels semester 2,424 4,395 per unit 180 419 5,751	x CDP units 43 37 semesters 6	\$ \$	total 7,721 15,487	+ pre 1 \$ \$ \$ \$ \$ \$	17,036 25,529 n-CDP nits 54 42 mium: 0% 8,493 17,036 17,036 25,529 34,506	\$	\$\$ per unit  180 419  compared to full PDST 88%	\$ Moo	(544 lel A \( \Delta \\$ \\$ (1,203
MSW MPH MSW MPH PDST CDP tot	Non PD: per \$ \$ \$	Resident ST levels semester 2,424 4,395  per unit 180 419 5,751 6,123	x CDP units 43 37 semesters 6	\$ \$	total 7,721 15,487	+ pre 1 \$ \$ \$ \$ \$ \$ \$ \$	17,036 25,529 n-CDP nits 54 442 mium: 0% 8,493 17,036 25,529 34,506 36,738	\$	\$\$ per unit  180 419  compared to full PDST 88%	\$ Moo	(544 lel A \( \Delta \\$ \\$ (1,203
MSW MPH  MSW MPH  MST TOTAL	Non PD: per \$ \$ \$	-Resident ST levels semester 2,424 4,395 per unit 180 419 5,751 6,123	x CDP units 43 37 semesters 6	\$ \$	total 7,721 15,487	+ pre 1 \$ \$ \$ \$ \$ \$ \$ \$	17,036 25,529 n-CDP nits 54 42 mium: 0% 8,493 17,036 25,529 34,506 36,738 96,773	\$	\$\$ per unit  180 419  compared to full PDST 88%	\$ Moo	(544 lel A \( \Delta \\$ \\$ (1,203
MSW MPH  MST CDP tot GP Tuitton MSST TOTAL % pricetag vs. % pricetag vs.	Non PD: per \$ \$ \$	-Resident ST levels semester 2,424 4,395 per unit 180 419 5,751 6,123	x CDP units 43 37 semesters 6	\$ \$	total 9,696 total 7,721 15,487	+pre 1 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	17,036 25,529 n-CDP nits 54 42 mium: 0% 8,493 17,036 25,529 34,506 36,738 96,773	\$	\$\$ per unit  180 419  compared to full PDST 88%	\$ Moo	(544
MSW MPH PDSTCDP tot GP Tuition NRST TOTAL % pricetag vs. PDSTCDP tot	Non PD: per \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	-Resident ST levels semester 2,424 4,395 per unit 180 419 5,751 6,123	x CDP units 43 37 semesters 6	\$ \$	total 9,696 total 7,721 15,487	+ pre 1 \$ \$ \$ \$ \$ \$ \$ \$	17,036 25,529 nn-CDP nits 54 42 0% 8,493 17,036 25,529 34,506 36,738 96,773 79.1% 99.1%	\$	\$\$ per unit  180 419  compared to full PDST 88%	\$ Moo	(544 lel A \( \Delta \\$ \\$ (1,203
MSW MPH PDST CDP tot OF Total Spricetag vs. PFOT CDP tot CDP tot CDP tot Spricetag vs. Pricetag vs. PDST CDP tot CDP Semestr	Non PD: per \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Resident ST levels semester 2,424 4,395 per unit 180 419 5,751 6,123	x CDP units 43 37 semesters 6	\$ \$	67%  total 9,696 17,580  total 7,721 15,487	+pre= 1 1 5 5 5 5 5	17,036 25,529 n-CDP nits 54 42 mium: 0% 8,493 17,036 36,738 96,773 79.1% 99.1%	\$	\$\$ per unit  180 419  compared to full PDST 88%	\$ Moo	(544 lel A \( \Delta \\$ \\$ (1,203
MSW MPH PDST CDP tot OF Total Spricetag vs. PFOT CDP tot CDP tot CDP tot Spricetag vs. Pricetag vs. PDST CDP tot CDP Semestr	Non PD: per \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Resident ST levels semester 2,424 4,395 per unit 180 419 5,751 6,123	x CDP units 43 37 semesters 6	\$ \$	67%  total 9,696 17,580  total 7,721 15,487	+pre 1 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	17,036 25,529 nn-CDP nits 54 42 0% 8,493 17,036 25,529 34,506 36,738 96,773 79.1% 99.1%	\$	\$\$ per unit  180 419  compared to full PDST 88%	\$ Moo	(544 del A \( \Delta \\$ \\$ \) (1,203
MSW MPH PDST CDP tot Roper Total Springer Spring	Non PD: per \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Resident ST levels semester 2,424 4,395 per unit 180 419 5,751 6,123	x CDP units 43 37 semesters 6	\$ \$	67%  total 9,696 17,580  total 7,721 15,487	+pre= 1 1 5 5 5 5 5	17,036 25,529 n-CDP nits 54 42 mium: 0% 8,493 17,036 36,738 96,773 79.1% 99.1%	\$ \$	97%  SS per unit 180 419  compared to full PDST 88% 97%	\$ Moo	(5444 A 55 (1,203 (544
MSW MPH  MST CDP tot GP Tuitton MSST TOTAL % pricetag vs. % pricetag vs.	Non PD: per \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Resident ST levels semester 2,424 4,395 per unit 180 419 5,751 6,123	x CDP units 43 37 semesters 6	\$ \$	67%  total 9,696 17,580  total 7,721 15,487	+pre= 1 1 5 5 5 5 5	17,036 25,529 n-CDP nits 54 42 mium: 0% 8,493 17,036 36,738 96,773 79.1% 99.1%	\$ \$	97%  \$\$ per unit 180 419  compared tc full PDST 88% 97%	\$ Moo	(5444 Δ\$\$ (1,203 (544
MSW MPH PDST CDP tot Roper Total Springer Spring	Non PD: \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	-Resident STIevels -Resident STIevels -Resident STIevels -Resident	x CDP units 43 37 semesters 6	\$ \$	total 7,721 15,487	+pre= 1 1 5 5 5 5 5	17,036 25,529 n-CDP nits 54 42 mium: 0% 8,493 17,036 36,738 96,773 79.1% 99.1%	\$ \$	97%  SS per unit 180 419  compared to full PDST 88% 97%	\$ Moo	(5444 A 55 (1,203 (544